

# AdventHealth Murray

2026 – 2028 Community Health Plan



# Table of Contents

- 3 Executive Summary**
- 7 About AdventHealth**
- 10 Priorities Addressed**
  - 11 Cancer
  - 12 Diabetes
  - 14 Neighborhood and Built Environment – Food Security
- 17 Priorities Not Addressed**
  - 18 Asthma
  - 18 Heart Disease and Stroke
  - 18 Obesity
  - 18 Drug and Alcohol Use
  - 19 Mental Health
  - 19 Economic Stability
  - 19 Tobacco Use
  - 19 Physical Activity
  - 20 Education Access and Quality
  - 20 Health Care Access and Quality

## Acknowledgements

This community health plan was prepared by Laurie Chandler with contributions from members of AdventHealth Murray Community Health Needs Assessment Committee representing health leaders in the community and hospital leaders.

We are especially grateful for the internal and external partners who helped guide the development of the community health plan which will enable our teams to continue fulfilling our mission of Extending the Healing Ministry of Christ.

# Executive Summary



# Executive Summary

Adventist Health System Georgia, Inc. dba AdventHealth Murray will be referred to in this document as AdventHealth Murray or the “Hospital”.

## Community Health Needs Assessment Process

AdventHealth Murray in Chatsworth, GA conducted a community health needs assessment in 2025. The assessment identified the health-related needs of the community, including low-income, minority and other underserved populations. The priorities were defined in alignment with Healthy People 2030, the national initiative aimed at improving the health and well-being of people in the United States.

In order to ensure broad community input, AdventHealth Murray created a Community Health Needs Assessment Committee (CHNAC) to help guide the Hospital through the assessment process. The CHNAC included representation from the Hospital, public health experts and the broad community. This included intentional representation from low-income, minority and other underserved populations.

The CHNAC met two times in 2024. The members reviewed the primary and secondary data, helped define the priorities to be addressed and helped develop the Community Health Plan (CHP) to address those priorities. Learn more about Healthy People 2030 at [health.gov/healthypeople](https://health.gov/healthypeople).

## Community Health Plan Process

The Community Health Plan (CHP), or implementation strategy, is the Hospital’s action plan to address the priorities identified from the CHNA. The plan was developed by the CHNAC, and input was received from stakeholders across sectors, including public health, faith-based, business and those individuals directly impacted.

The CHP outlines targeted interventions and measurable outcomes for each priority noted below. It includes resources the Hospital will commit and notes any planned collaborations between the Hospital and other community organizations and hospitals.

The defined goals and activities were carefully crafted, considering evidence-based resources and sought to align with AdventHealth’s organizational and strategic plans. AdventHealth Murray is committed to addressing the needs of the community, especially the most vulnerable populations, to bring wholeness to our communities.



# Executive Summary

## Priorities Addressed

The priorities addressed include:

1. Cancer
2. Diabetes
3. Neighborhood and Built Environment – Food Security

See page 10 for the defined strategies and next steps for each priority selected to be addressed.

## Priorities Not Addressed

The priorities not addressed include:

1. Asthma
2. Heart Disease and Stroke
3. Mental Health
4. Obesity
5. Drug and Alcohol Use
6. Physical Activity
7. Tobacco Use
8. Economic Stability
9. Education Access and Quality
10. Health Care Access and Quality

See page 17 for an explanation of why the Hospital is not addressing these issues.



**The Community Health Plan is a three-year strategic plan and may be updated during implementation based on changing community needs and priorities. AdventHealth recognizes community health is not static and high-priority needs can arise or existing needs can become less pressing. The Hospital may pivot and refocus efforts and resources to best serve the community.**



# Executive Summary

## Board Approval

On February 17, 2026 the AdventHealth Murray Board approved the Community Health Plan goals, activities and next steps. A link to the 2026-2028 Community Health Plan was posted on the Hospital's website on May 15, 2026.

## Ongoing Evaluation

AdventHealth Murray's fiscal year is January 1 – December 31. For 2026, the Community Health Plan will be deployed beginning February 17, 2026 and evaluated at the end of the calendar year. In 2027 and beyond, the CHP will be evaluated annually for the 12-month period beginning January 1 and ending December 31. Evaluation results will be attached to the Hospital's IRS Form 990, Schedule H. The collective monitoring and reporting will ensure the plan remains relevant and effective.

## For More Information

Learn more about the Community Health Needs Assessment and Community Health Plan for AdventHealth Murray  
[adventhealth.com/community-health-needs-assessments](https://adventhealth.com/community-health-needs-assessments).

# About AdventHealth

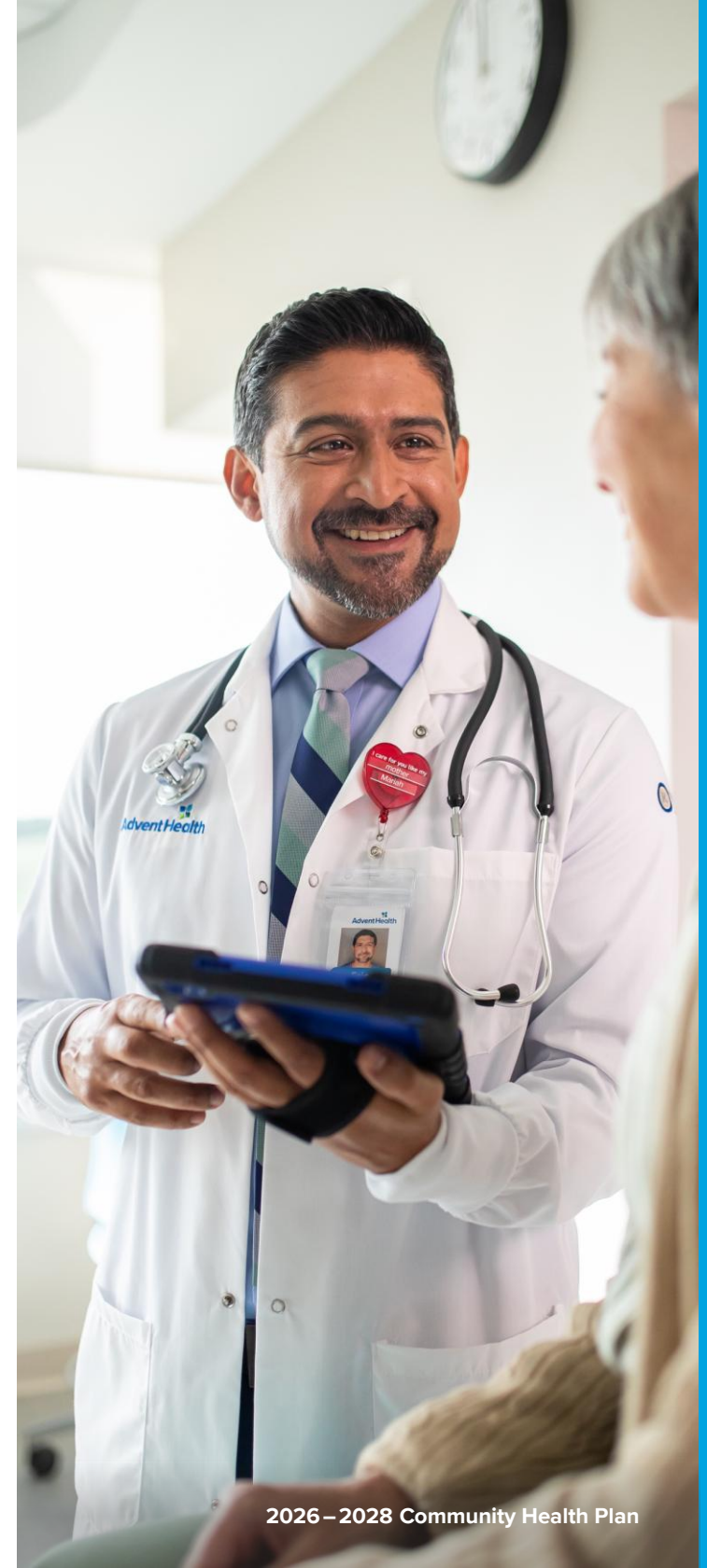


# About AdventHealth

**AdventHealth Murray is part of AdventHealth. With a sacred mission of Extending the Healing Ministry of Christ, AdventHealth strives to heal and restore the body, mind and spirit through our connected system of care. More than 100,000 talented and compassionate team members serve over 8 million patients annually. From physician practices, hospitals and outpatient clinics to skilled nursing facilities, home health agencies and hospice centers, AdventHealth provides individualized, whole-person care at more than 50 hospital campuses and hundreds of care sites throughout nine states. Committed to your care today and tomorrow, AdventHealth is investing in new technologies, research and the brightest minds to redefine wellness, advance medicine and create healthier communities.**

In a 2020 study by Stanford University, physicians and researchers from AdventHealth were featured in the ranking of the world's top 2% of scientists. These critical thinkers are shaping the future of health care. Amwell, a national telehealth leader, named AdventHealth the winner of its Innovation Integration Award. This telemedicine accreditation recognizes organizations that have identified connection points within digital health care to improve clinical outcomes and user experiences. AdventHealth was recognized for its innovative digital front door strategy, which is making it possible for patients to seamlessly navigate their health care journey. From checking health documentation and paying bills to conducting a virtual urgent care visit with a provider, we're making health care easier — creating pathways to wholistic care no matter where your health journey starts.

AdventHealth is also an award-winning workplace aiming to promote personal, professional and spiritual growth with its team culture. Recognized by Becker's Hospital Review on its "150 Top Places to Work in Healthcare" several years in a row, this recognition is given annually to health care organizations that promote workplace diversity, employee engagement and professional growth. In 2024, the organization was named by Newsweek as one of the Greatest Workplaces for Diversity and a Most Trustworthy Company in America.



# About AdventHealth Murray

AdventHealth Murray is a comprehensive, 42-bed community hospital located in Murray County, Georgia. Built originally in 1949 as Murray County Memorial Hospital, the Hospital moved to its current location in the 1970s to meet the growing needs in the community. In 2015, the name was changed to Murray Medical Center and Adventist Health System partnered with the Murray County Hospital Authority Board to assume the Hospital operations. The Hospital became AdventHealth Murray in 2019 but officially became part of the Adventist Health System in 2020. As a part of our aim to provide comprehensive care to our community, AdventHealth Medical Group has clinic locations in cardiology, allergy care, general surgery, orthopedics and sports medicine, physical therapy, primary care, urology, women's care, and emergency and urgent care services right in the heart of Chatsworth. At this small rural hospital, highly trained specialists deliver award winning care for residents of Murray County as well as guests visiting Fort Mountain and other nearby areas. Our dedicated physicians offer warm, compassionate care at your bedside and beyond. Considered an Acute Stroke Ready Hospital by The Joint Commission, AdventHealth Murray provides access to expert care across a wide range of medical services. From emergency care and inpatient care to imaging and home care, we're here to help you live a fuller, happier life. At AdventHealth Murray, Extending the Healing Ministry of Christ is our mission. It calls us to be His hands and feet in helping people feel whole. We strive to provide whole-person care to heal and restore the body, mind and spirit.



# Priorities Addressed



# Cancer

In the Hospital's community, 7.4% of residents reported being diagnosed with cancer, which is higher than both the state (6.6%) and national (6.9%) averages. According to the community survey, 11% of respondents reported having cancer with breast cancer being the most common cancer diagnosis, accounting for 36% of diagnoses. Meanwhile, 30% of survey respondents are not up to date on preventative cancer screenings. The Hospital selected cancer as a priority in the previous needs assessment and decided to continue to address this need in the community. Interventions to promote evidence-based cancer screenings — such as screenings for lung, breast, cervical, and colorectal cancer — can help reduce cancer deaths.

## Goal

Increase access to breast cancer education, screenings, and support resources for underserved populations.

## Activity

**Host community-based breast cancer education and/or screening events in collaboration with local clinics, faith-based organizations, and community centers. Events will include:**

- Overview of symptoms, risks, self-care, and treatment associated with breast cancer
- Access to free or low-cost mammography services
- Resource list for social needs assistance (i.e., nutritious food, utility, assistance, transportation)

## Output

- Number of education and/or screening events
- Number of event participants
- Number of free or low-cost mammograms
- Funding for education events and screenings
- Number of team member volunteer hours

## Outcome

By December 31, 2028, AdventHealth Murray will host a minimum of 9 breast cancer education and/or screening events with an average of 10 participants attending each event. Additionally, 50% of qualified participants will receive access to free or low-cost mammography services.

## Hospital Contributions

- Mobile Mammography Services (pending)
- Team members to provide breast cancer education
- Team members to perform mammography services
- Allocation of annual funding for education events
- Secure grant funding for free or low-cost mammograms
- Promotion of educational events through hospital communication channels and community outreach efforts
- Board engagement with community organizations that support cancer programs

## Community Partnership

- Local federally qualified health centers and free clinics
- Faith-based organizations
- American Cancer Society — Road to Recovery
- North Georgia Cancer Coalition
- Local Grocery Stores (i.e., Ingles, Food Insecurity)
- Local Industries

# Diabetes

In the Hospital's community, 13.6% of residents have diabetes, which is higher than the state average of 11.6%. According to the community survey, 20% of respondents have reported having diabetes. When addressing diabetes as a priority, the Hospital can work collaboratively with organizations already addressing this issue to promote prevention activities over the next three years.

## Goal

Increase awareness of diabetes risk and management among underserved populations through education.

## Activity

**Host community-based diabetes education events in collaboration with local clinics, faith-based organizations, community centers, and schools. Events will include:**

- Overview of causes, symptoms, and risks associated with diabetes
- Nutrition and lifestyle education
- Resource list of diabetes management programs

## Output

- Number of education events
- Number of event participants
- Funding for education events
- Number of team member volunteer hours

## Outcome

By December 31, 2028, AdventHealth Murray will host a minimum of 9 diabetes education events with an average of 10 participants attending each event. Additionally, 50% of participants will demonstrate increased knowledge of diabetes risk factors and prevention strategies (via pre/post surveys).

## Hospital Contributions

- Team members to provide educational overview of diabetes
- Team members to conduct nutrition and lifestyle education
- Allocation of annual funding for education events
- Promotion of educational events through hospital communication channels, medical group awareness, and community outreach efforts

## Community Partnership

- Local federally qualified health centers and free clinics
- Faith-based organizations
- Georgia Department of Public Health
- Georgia Diabetes Coalition
- American Diabetes Association
- Murray County School System

# Neighborhood and Built Environment – Food Security

Approximately 11.1% of households in the Hospital’s community receive SNAP benefits. A higher percent of community survey respondents, 32.9%, received SNAP benefits in the past 12 months. Secondary data also showed 64.4% of households in poverty do not receive SNAP benefits despite being financially eligible. 32% of survey respondents are food insecure, reporting they eat less than should in the past 12 months because they did not have enough money for food. The Hospital will work with community partners to improve access to healthy and affordable food to address the issue of food security.

## Goal

Improve access to nutritious food by connecting food-insecure individuals to local food pantries and to Supplemental Nutritional Assistance Program (SNAP) enrollment.

## Activity

### Support local food pantries serving Murray County

- Organize shelf-stable food collection drive(s)
- Grow, harvest, and deliver fresh produce seasonally
- Mobilize team members to volunteer for food collection, production, and distribution
- Create & distribute resource guide with contact information for local food pantries, farmers’ markets, etc.

## Output

- Total amount of shelf-stable food collected
- Amount and type(s) of fresh produce delivered
- Funding for the establishment of an AdventHealth-sponsored garden
- Number of team members volunteering

## Outcome

By December 31, 2028, AdventHealth Murray will deliver shelf-stable food and fresh produce to local food pantries a minimum of three times annually – early spring, summer, and late fall (at least 9 occurrences over 3 years.)

## Hospital Contributions

- Team members to provide volunteer support for collection drives and garden operations
- Allocation of annual funding for food and garden supplies
- Promotion of food resources through hospital communication channels and community outreach efforts

## Community Partnership

- AdventHealth GA Foundation
- Chattanooga Area Food Bank
- Faith-based organizations
- GA Department of Human Services – Division of Family & Children Services
- Helping Hands Food Pantry, Inc.
- Murray County School System
- North Georgia Community Action, Inc. (NGCA)
- Northwest Georgia Area Agency on Aging
- Salvation Army Chatsworth
- Local Grocery Stores (i.e., Ingles, Food Insecurity)

# Neighborhood and Built Environment- Food Security

## Activity

**Provide SNAP enrollment information to qualified food-insecure individuals via marketing materials and referrals to the GA Department of Human Services website.**

## Output

- Number of outreach events offering SNAP enrollment/referral support
- Funding for the marketing materials related to SNAP enrollment
- Number of team members volunteering

## Outcome

By December 31, 2028, AdventHealth will host a minimum of 9 outreach events that offer SNAP enrollment/referral support with an average of 50 participants attending each event.

## Hospital Contributions

- Team members to provide SNAP enrollment information & instruction
- Team members to assist individuals through the enrollment process using technology
- Team members to create SNAP enrollment marketing materials/campaign
- Allocate funding for outreach events
- Promotion of events through hospital communication channels and community outreach efforts

## Community Partnership

- Chattanooga Area Food Bank
- Faith-based organizations
- GA Department of Human Services – Division of Family & Children Services
- Murray County School System

# Priorities Not Addressed



# Priorities Not Addressed

**AdventHealth Murray also identified the following health needs during the CHNA process. In reviewing the CHNA data, available resources and ability to impact, the Hospital determined these needs will not be addressed.**

While the Community Health Needs Assessment and Community Health Plan process focuses on a select number of priority areas out of the 13 identified, the Hospital remains actively engaged in delivering care and supporting the community across all areas. Furthermore, because several of these areas share common preventive and supportive factors with the prioritized issues, many are expected to benefit indirectly from the strategies and initiatives implemented through the Community Health Plan.

## Asthma

Individuals in the Hospital's PSA have asthma at rate of 10.8%, higher than both the state (10.4%) and national rates (10.4%). Community survey respondents report having asthma at a rate of 17%. The Hospital did not perceive the ability to have a measurable impact on the issue within the three years allotted for the Community Health Plan with the current resources available to the community and the Hospital at this time. The Hospital may continue to support other efforts addressing this through advocacy, community partnerships and public health collaborations as needed.

## Heart Disease and Stroke

According to secondary data, 7.4% of adults in the Hospital's PSA have coronary heart disease which is higher than the state average of 5.8%. Stakeholders chose heart disease as one of the top health conditions impacting community members. Among community survey respondents, 12% reported having coronary heart disease and 9% reported having a stroke. Additionally, 32% of survey respondents reported having high blood pressure. In the Hospital's PSA, 37.3% of adults have high blood pressure. The Hospital prioritized heart disease in the previous needs assessment but chose not to address this time. It will continue to offer heart disease screenings in the community but focus their resources on diabetes and food security.

## Obesity

In the Hospital's community, 38.2% of adults are obese, which surpasses the state average of 36.8%. Obesity is linked to type 2 diabetes, heart disease, stroke and some cancer types. Certain health behaviors, including a lack of physical activity and unhealthy eating patterns, are risk factors for obesity. The Hospital did not select obesity as a priority as it believes that other organizations are better positioned in the community to address this need directly and will support those efforts.

## Drug and Alcohol Use

Stakeholders chose drug and alcohol use as the number one health behavior of concern among community members. Community survey respondents reported using prescription medication for non-medical use at a rate of 40%. Additionally, 27% report having used prescription pain medication without a prescription. Secondary data showed, 15.3% of adults binge drink which is slightly below the state average (15.8%). While this is an identified need, due to existing resources and scope, the Hospital did not perceive the ability to have a measurable impact on these needs within the three years allotted for the for the Community Health Plan, therefore this need was not selected as a priority.

# Priorities Not Addressed

AdventHealth Murray also identified the following health needs during the CHNA process. In reviewing the CHNA data, available resources and ability to impact, the Hospital determined these needs will not be addressed.

## Mental Health

Stakeholders ranked mental health as the number one health condition affecting community members. According to secondary data, 23.7% of adults in the Hospital's PSA have depression and 19.1% of adults reported having poor mental health. Primary data from the community survey shows 24% of adults as having depression, and 29% report having anxiety. The Hospital did not select this as a priority as there are already several other community organizations actively addressing this need in the community who are better positioned to make an impact.

## Economic Stability

Stakeholders chose living wage, poverty and affordable housing as top community conditions impacting the health of community members. The median household income in the Hospital's community is \$51,086. This is below the median for both the state (\$65,427) and the US (\$68,906). In the Hospital's community, 16.3% of residents live in poverty which is higher than the state (13.9%) and national averages (12.6%). On the community survey, 34% of respondents said they were worried about stable housing in the next two months. The Hospital did not select economic stability as a priority as it is not resourced to directly address this in the community but will support other community partners in their efforts.

## Tobacco Use

According to the secondary data, 18.1% of adults in the Hospital's PSA smoke cigarettes. This is above the state average of 14.8%. Murray County and Whitfield County also had smoking rates above the state average. Among community survey respondents, 43% said they smoke and 27% said they vape. The Hospital prioritized vaping in the previous needs assessment and successfully implemented vaping education for middle and high school students. The Hospital did not select this need as a priority and instead will shift focus to address other needs. The Hospital will continue their vaping work with schools and support community efforts to address.

## Physical Activity

In the Hospital's PSA, 31.6% of adults reported no exercise in the last thirty days which is above the state average of 25.2%. According to community survey data, 6% of adults report no exercise in the last thirty days. The Hospital did not select this need as it believes that other organizations are better positioned in the community to address this need directly and will support those.

# Priorities Not Addressed

## Education Access and Quality

In the Hospital's PSA, 70.6% of students graduated high school which is lower than both the state (88.7%) and national graduation rates (89.1%). The college graduation rates in the Hospital's PSA (11.6%), Murray County (11.4%) and Whitfield County (18.6%) were all below the state average (33.6%). The Hospital decided that although an identified need for a multitude of reasons, education access is already being addressed countywide (Murray County) by other organizations better positioned to address it. Additionally, the Hospital did not anticipate being able to make meaningful change in the time allotted for the next community health plan.

## Health Care Access and Quality

On the community survey, 41.2% of respondents said they needed to see a doctor in the past 12 months but could not due to cost. Secondary data showed 25.4% of adults aged 18-64 in the Hospital's PSA do not have health insurance. Whitfield County had the highest rate with 26.7% of adults without insurance. The Hospital's PSA and all counties were above the state average of 15.2%. Provider availability was also lower in the Hospital's PSA and the surrounding counties compared to the state averages. The Hospital decided not to address this need as it believes that other organizations are better positioned in the community to address this need directly and will support those efforts when able.



**Adventist Health System Georgia, Inc. dba  
AdventHealth Murray**

CHP Approved by the Hospital Board on: February 17 2026

For questions or comments please contact:  
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