

AdventHealth Gordon

2026 – 2028 Community Health Plan



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Acknowledgements

This community health plan was prepared by Laurie Chandler with contributions from members of AdventHealth Gordon Community Health Needs Assessment Committee representing health leaders in the community and hospital leaders.

We are especially grateful for the internal and external partners who helped guide the development of the community health plan which will enable our teams to continue fulfilling our mission of Extending the Healing Ministry of Christ.

Executive Summary



Executive Summary

Adventist Health System Georgia, Inc. dba AdventHealth Gordon will be referred to in this document as AdventHealth Gordon or the “Hospital”.

Community Health Needs Assessment Process

AdventHealth Gordon in Calhoun, GA conducted a community health needs assessment in 2025. The assessment identified the health-related needs of the community, including low-income, minority and other underserved populations. The priorities were defined in alignment with Healthy People 2030, the national initiative aimed at improving the health and well-being of people in the United States.

In order to ensure broad community input, AdventHealth Gordon created a Community Health Needs Assessment Committee (CHNAC) to help guide the Hospital through the assessment process. The CHNAC included representation from the Hospital, public health experts and the broad community. This included intentional representation from low-income, minority and other underserved populations.

The CHNAC met two times in 2024. The members reviewed the primary and secondary data, helped define the priorities to be addressed and helped develop the Community Health Plan (CHP) to address those priorities. Learn more about Healthy People 2030 at health.gov/healthypeople.

Community Health Plan Process

The Community Health Plan (CHP), or implementation strategy, is the Hospital’s action plan to address the priorities identified from the CHNA. The plan was developed by the CHNAC, and input was received from stakeholders across sectors, including public health, faith-based, business and those individuals directly impacted.

The CHP outlines targeted interventions and measurable outcomes for each priority noted below. It includes resources the Hospital will commit and notes any planned collaborations between the Hospital and other community organizations and hospitals.

The defined goals and activities were carefully crafted, considering evidence-based resources and sought to align with AdventHealth’s organizational and strategic plans. AdventHealth Gordon is committed to addressing the needs of the community, especially the most vulnerable populations, to bring wholeness to our communities.



Executive Summary

Priorities Addressed

The priorities addressed include:

1. Diabetes
2. Heart Disease and Stroke
3. Mental Health

See page 10 for the defined strategies and next steps for each priority selected to be addressed.

Priorities Not Addressed

The priorities not addressed include:

1. Asthma
2. Cancer
3. Obesity
4. Drug and Alcohol Use
5. Physical Activity
6. Tobacco Use
7. Economic Stability
8. Education Access and Quality
9. Health Care Access and Quality
10. Neighborhood and Built Environment-Food Security

See page 14 for an explanation of why the Hospital is not addressing these issues.



The Community Health Plan is a three-year strategic plan and may be updated during implementation based on changing community needs and priorities. AdventHealth recognizes community health is not static and high-priority needs can arise or existing needs can become less pressing. The Hospital may pivot and refocus efforts and resources to best serve the community.



Executive Summary

Board Approval

On February 17, 2026, the AdventHealth Gordon Board approved the Community Health Plan goals, activities and next steps. A link to the 2026-2028 Community Health Plan was posted on the Hospital's website on May 15, 2026.

Ongoing Evaluation

AdventHealth Gordon's fiscal year is January 1 – December 31. For 2026, the Community Health Plan will be deployed beginning February 17, 2026, and evaluated at the end of the calendar year. In 2027 and beyond, the CHP will be evaluated annually for the 12-month period beginning January 1 and ending December 31. Evaluation results will be attached to the Hospital's IRS Form 990, Schedule H. The collective monitoring and reporting will ensure the plan remains relevant and effective.

For More Information

Learn more about the Community Health Needs Assessment and Community Health Plan for AdventHealth Gordon
adventhealth.com/community-health-needs-assessments.

About AdventHealth

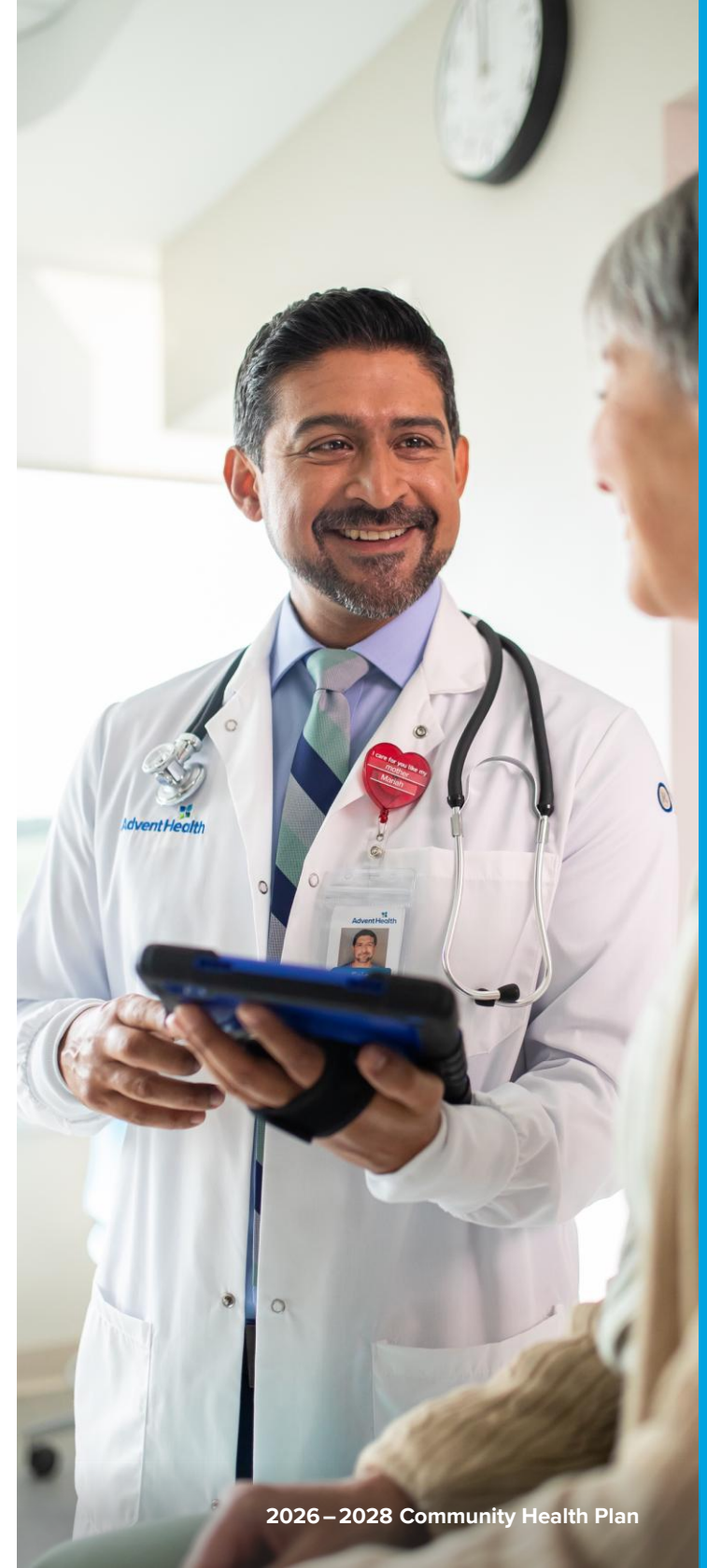


About AdventHealth

AdventHealth Gordon is part of AdventHealth. With a sacred mission of Extending the Healing Ministry of Christ, AdventHealth strives to heal and restore the body, mind and spirit through our connected system of care. More than 100,000 talented and compassionate team members serve over 8 million patients annually. From physician practices, hospitals and outpatient clinics to skilled nursing facilities, home health agencies and hospice centers, AdventHealth provides individualized, whole-person care at more than 50 hospital campuses and hundreds of care sites throughout nine states. Committed to your care today and tomorrow, AdventHealth is investing in new technologies, research and the brightest minds to redefine wellness, advance medicine and create healthier communities.

In a 2020 study by Stanford University, physicians and researchers from AdventHealth were featured in the ranking of the world's top 2% of scientists. These critical thinkers are shaping the future of health care. Amwell, a national telehealth leader, named AdventHealth the winner of its Innovation Integration Award. This telemedicine accreditation recognizes organizations that have identified connection points within digital health care to improve clinical outcomes and user experiences. AdventHealth was recognized for its innovative digital front door strategy, which is making it possible for patients to seamlessly navigate their health care journey. From checking health documentation and paying bills to conducting a virtual urgent care visit with a provider, we're making health care easier — creating pathways to wholistic care no matter where your health journey starts.

AdventHealth is also an award-winning workplace aiming to promote personal, professional and spiritual growth with its team culture. Recognized by Becker's Hospital Review on its "150 Top Places to Work in Healthcare" several years in a row, this recognition is given annually to health care organizations that promote workplace diversity, employee engagement and professional growth. In 2024, the organization was named by Newsweek as one of the Greatest Workplaces for Diversity and a Most Trustworthy Company in America.



About AdventHealth Gordon

AdventHealth Gordon is a comprehensive, 69-bed community hospital located in Gordon County, Georgia. Built originally in 1953 as Gordon County Hospital, the Hospital moved to its current location in the 1970s to meet the growing needs in the community. The Hospital became part of the Adventist Health System in 1994 and officially became AdventHealth Gordon in 2019. In 2020, AdventHealth Gordon completed a project to enhance its services offered to the community. The project included the construction of the Edna Owens Breast Center, relocation and expansion of The Baby Place, expansion and renovation of the operating room and construction of a new cardiac catheterization lab. AdventHealth Gordon offers many services including allergy care, cancer care, diabetes, education, emergency and urgent care, endocrinology, heart and vascular care, home care, imaging services, lab services, lifestyle medicine, mother and baby care, ophthalmology, orthopedic care, pain medicine, pediatrics, physical therapy, primary care, sleep medicine, sports medicine, surgical care, urology, women's care and wound care. Our whole person approach to care is designed to help you take your health — and your life — back into your own hands.

At AdventHealth Gordon, our goal is to walk beside you through all of life's many stages. Our special blend of faith-based whole-person care is offered throughout a connected care network that starts from pre-birth to babies, pediatrics to adult and family medicine, a variety of specialties, rehabilitation, home care and everything in between. Through it all, we are right here beside you at every age and every stage.



Priorities Addressed



Diabetes

In the Hospital's community, 13.3% of residents have diabetes, which is higher than the state average of 11.6%. According to the community survey, more than 18% of respondents reported being diagnosed with diabetes. Stakeholder survey respondents chose diabetes as a top health condition due to its increased prevalence in the community. When addressing diabetes as a priority in the community, the Hospital can align to local, state and national efforts for resources and to create better outcomes opportunities over the next three years.

Goal

Increase awareness of diabetes risk and management among underserved populations through education.

Activity

Host community-based diabetes education events in collaboration with local clinics, faith-based organizations, and community centers.

Events will include:

- Overview of causes, symptoms, and risks associated with diabetes
- Nutrition and lifestyle education
- Resource list of diabetes management programs

Output

- Number of education events
- Number of event participants
- Funding for education events
- Number of team member volunteer hours

Outcome

By December 31, 2028, AdventHealth Gordon will host a minimum of nine diabetes education events with an average of 10 participants attending each event. Additionally, 50% of participants will demonstrate increased knowledge of diabetes risk factors and prevention strategies (via pre/post surveys).

Hospital Contributions

- Team members to provide educational overview of diabetes
- Team members to conduct nutrition and lifestyle education
- Allocation of annual funding for education events
- Promotion of educational events through hospital communication channels, medical group awareness, and community outreach efforts

Community Partnership

- Local federally qualified health centers and free clinics
- Faith-based organizations
- Georgia Department of Public Health
- Georgia Diabetes Coalition
- American Diabetes Association
- Gordon County & Calhoun City School Systems

Heart Disease and Stroke

In the Hospital's community, 7.5% of residents have coronary heart disease, which is higher than the state average of 5.8%. According to the community survey, more than 10% of respondents have been diagnosed with coronary heart disease; 8% have been diagnosed with stroke, and 32% have been diagnosed with hypertension. There are several cardiovascular disease indicators where the Hospital's community is faring worse in comparison to the state and nation. The Hospital will work collaboratively with community partners to leverage existing strategies to address this priority.

Goal

Reduce the risk of heart disease and stroke in high-risk populations by increasing access to blood pressure screenings and education on cardiovascular health.

Activity

Organize quarterly blood pressure screening and education events at community centers, faith-based organizations, and local health fairs. Each event will include:

- Free blood pressure checks
- General education on heart disease and stroke prevention
- Distribution of culturally relevant materials
- On-site referrals to primary care or lifestyle programs for individuals with elevated readings

Output

- Number of blood pressure screenings performed
- Number of education events
- Number of referrals to primary care or lifestyle programs for individuals with elevated readings
- Funding for blood pressure screenings and education events
- Number of team member volunteer hours

Outcome

By December 31, 2028, AdventHealth Gordon will host a minimum of 12 blood pressure screening and education events with an average of 10 participants attending each event.

Hospital Contributions

- Team members to perform screenings
- Team members to conduct general education on heart disease and stroke prevention
- Assistance with referrals for further care
- Allocation of annual funding for screenings and education
- Promotion of events through hospital communication channels and community outreach efforts
- Board engagement with organizations that support cardiovascular health initiatives

Community Partnership

- Advent Medical Evangelical Network (AMEN) Clinic
- American Heart Association
- Faith-based organizations
- Georgia Department of Public Health
- Gordon County & Calhoun City School Systems
- Local Business, Government, Industry & Non-profit Organizations

Mental Health

In the Hospital's community, 23.6% of residents have depression, while 18.8% of the residents self-reported poor mental health. According to the community survey, more than 24% of respondents have been diagnosed with a depressive disorder and more than 29% have been diagnosed with an anxiety disorder. Stakeholder survey respondents also ranked mental health as a top health condition. Awareness and the need to address mental health disorders has been growing in the country. Including mental health as a priority, the Hospital can align to local, state and national efforts for resources and to create better outcomes opportunities over the next three years.

Goal

Improve access to mental health resources in Gordon County by strengthening referral pathways to community-based mental health providers.

Activity

Partner with local behavioral health providers to:

- Establish and/or strengthen partnerships with community-based mental health providers
- Provide introduction to behavioral health and addictive disease (IBHAD) training for AdventHealth staff
- Provide referral information to licensed mental health professionals and support groups
- Create & distribute resource guides with contact information for local therapists, crisis lines, and peer support programs

Output

- Number of new referral agreements or MOUs established with local providers
- Number of trained staff members
- Number of referrals
- Funding for staff training, screenings, and resource guide
- Number of team member volunteer hours

Outcome

By December 31, 2028, establish at least three new referral partnerships with community-based mental health providers, thereby increasing access to mental health services.

Hospital Contributions

- Train team members on screening tools for behavioral health needs and referral workflows
- Provide space at hospital for community events for behavioral health providers to engage with residents directly
- Allocation of annual funding for staff training, events, screenings, and resource guide
- Promotion of events through hospital communication channels and community outreach efforts
- Board engagement with organizations that support mental health initiatives

Community Partnership

- Crossroads of Calhoun, GA (treatment center)
- Family Resource Center of Gordon County
- Georgia HOPE (provider)
- Gordon County Child Advocacy Center & Sexual Assault Center
- Highland Rivers Behavioral Health at Gordon
- The Mercy Home (recovery center)
- National Alliance of Mental Illness (NAMI)
- NWGA Family Crisis Center – Gordon County Domestic Violence Outreach
- Recovery Bartow & Recovery Gordon

Priorities Not Addressed



Priorities Not Addressed

AdventHealth Gordon also identified the following health needs during the CHNA process. In reviewing the CHNA data, available resources and ability to impact, the Hospital determined these needs will not be addressed.

While the Community Health Needs Assessment and Community Health Plan process focuses on a select number of priority areas out of the 13 identified, the Hospital remains actively engaged in delivering care and supporting the community across all areas. Furthermore, because several of these areas share common preventive and supportive factors with the prioritized issues, many are expected to benefit indirectly from the strategies and initiatives implemented through the Community Health Plan.

Asthma

In the Hospital's community, 10.8% of residents have asthma, which is slightly higher than the state average of 10.6%. According to the community survey, more than 15% of respondents have been diagnosed with asthma. The Hospital did not select asthma as a priority as it is not positioned to directly address this in the community at large and will focus its available resources where there is the greatest opportunity for positive impact.

Cancer

In the Hospital's community, 7.8% of residents have a prevalence of cancer, which is exactly aligned with the state average of 7.8%. According to the community survey, more than 11% of respondents have been diagnosed with cancer. Although cancer is an issue that needs to be addressed, the Hospital did not select it as a priority due to a lack of resources. The Hospital will support other organizations in the community addressing this issue.

Obesity

In the Hospital's community, 38.5% of residents are obese, which is higher than the state average of 36.8%. The obesity treatment need in the community is significant, however, the Hospital did not perceive the ability to have a measurable impact on the issue within the three years allotted for the Community Health Plan with the current resources available to the community and the Hospital at this time.

Drug and Alcohol Use

In the Hospital's community, 15.6% of residents binge drink, which is slightly below the state average of 15.8%. Binge drinking is having five or more drinks (men) or four or more drinks (women) on an occasion in the past 30 days. According to the community survey, more than 33% of respondents have reported taking prescription medication for nonmedical reasons, and more than 24% have reported using prescription pain medication without a doctor's prescription. The drug and alcohol use needs in the community are significant. However, the Hospital believes other organizations are better positioned in the community to address this need directly and will support those efforts.

Physical Activity

In the Hospital's community, 31.1% of residents reported zero exercise within the past thirty days, which is higher than the state average of 25.2%. According to the community survey, more than 6% of respondents reported zero exercise within the past thirty days. Although lack of physical activity is a concern in the community, the Hospital did not perceive the ability to have a measurable impact on the issue with the current resources available at this time.

Priorities Not Addressed

Tobacco Use

In the Hospital's community, 18% of residents smoke cigarettes, which is higher than both the state (14.8%) and national (14.6%) averages. According to the community survey, more than 41% of respondents reported smoking, and more than 22% reported vaping. The need to address tobacco use in the community is significant, however, the Hospital did not perceive the ability to impact the issue with existing resources. The Hospital will support other organizations addressing this issue in the community.

Economic Stability

In the Hospital's community, 4.8% of residents are unemployed. The percent of residents living in poverty was highest in the Hospital's community (16.6%) compared to the state (13.5%) and national (12.5%) averages. According to the community survey, more than 26% of respondents reported being worried about stable housing. Stakeholders indicated poverty and a livable wage were top community concerns. Although economic stability is a need in the community, the Hospital believes other organizations are better positioned to address this need directly and will support those efforts when able.

Education Access and Quality

In the Hospital's community, high school graduation and preschool enrollment were below the state and nation averages. In the Hospital's community, 74.9% of residents have at least a high school degree and 31.6% of three- to four-year olds were enrolled in preschool. Although education access is a need in the community, the Hospital believes other organizations are better positioned to address this need directly and will support those efforts when able.

Health Care Access and Quality

In the Hospital's community, 22.4% of resident adults (18–64 years old) do not have health insurance, which is significantly higher than the state average of 15.2%. Stakeholders also expressed frustration with provider availability and timely appointments for community members needing health care. The Hospital did not select health care access and quality as a priority because it did not perceive the ability to have a measurable impact on the issue with the current resources available at this time.

Neighborhood and Built Environment – Food Security

According to the community survey, 33% of respondents reported receiving SNAP benefits in the past 12 months. When asked if they ate less than they should because they didn't have enough money for food, 32% of community survey respondents said yes. Food insecurity was also one of the most common social determinants of health needs when screening in-patients. The Hospital did not select neighborhood and environment (food security) as a need because it believes other organizations are better positioned to address this issue in the community.



**Adventist Health System Georgia, Inc. dba
AdventHealth Gordon**

CHP Approved by the Hospital Board on: February 17, 2026

For questions or comments please contact:
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