

AdventHealth Fish Memorial

2026 – 2028 Community Health Plan



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Acknowledgements

This community health plan was prepared by Debi McNabb with contributions from members of Flagler Volusia Collaborative and the Hospital Health Needs Assessment Committee representing health leaders in the community and AdventHealth Fish Memorial leaders.

We are especially grateful for the internal and external partners who helped guide the development of the community health plan which will enable our teams to continue fulfilling our mission of Extending the Healing Ministry of Christ.

Executive Summary



Executive Summary

Southwest Volusia Healthcare Corporation, d/b/a AdventHealth Fish Memorial will be referred to in this document as AdventHealth Fish Memorial or the “Hospital”.

Community Health Needs Assessment Process

AdventHealth Fish Memorial in Orange City, Florida, conducted a community health needs assessment in 2025. The assessment identified the health-related needs of the community, including low-income, minority and other underserved populations. The priorities were defined in alignment with Healthy People 2030, the national initiative aimed at improving the health and well-being of people in the United States.

In order to ensure broad community input, AdventHealth Fish Memorial took part in a Collaborative known as the Flagler Volusia CHNA Collaborative, to help guide the Hospital through the assessment process. The Collaborative included representation from the Hospital, public health experts and the broad community. This included intentional representation from low-income, minority and other underserved populations.

AdventHealth Fish Memorial also convened a Hospital Health Needs Assessment Committee (HHNAC) to help select the needs the Hospital would most effectively address to support the community. The HHNAC made this decision by reviewing the priority needs selected by the Collaborative and the internal Hospital resources available.

The Collaborative and HHNAC met throughout 2025. The members reviewed the primary and secondary data, helped define the priorities to be addressed and helped develop the Community Health Plan (CHP) to address those priorities. Learn more about Healthy People 2030 at health.gov/healthypeople.

Community Health Plan Process

The Community Health Plan (CHP), or implementation strategy, is the Hospital’s action plan to address the priorities identified from the CHNA. The plan was developed by the Collaborative and HHNAC, and input was received from stakeholders across sectors, including public health, faith-based, business and those individuals directly impacted.

The CHP outlines targeted interventions and measurable outcomes for each priority noted below. It includes resources the Hospital will commit and notes any planned collaborations between the Hospital and other community organizations and hospitals.

The defined goals and activities were carefully crafted, considering evidence-based resources and sought to align with AdventHealth’s organizational and strategic plans. AdventHealth Fish Memorial is committed to addressing the needs of the community, especially the most vulnerable populations, to bring wholeness to our communities.



Executive Summary

Priorities Addressed

The priorities addressed include:

1. Mental Health
2. Drug and Alcohol Use
3. Community

See page 10 for the defined strategies and next steps for each priority selected to be addressed.

Priorities Not Addressed

The priorities not addressed include:

1. Health Communication
2. Preventive Care
3. Economic Stability
4. Health Care Access and Quality
5. Neighborhood and Built Environment - Food Security

See page 27 for an explanation of why the Hospital is not addressing these issues.



The Community Health Plan is a three-year strategic plan and may be updated during implementation based on changing community needs and priorities. AdventHealth recognizes community health is not static and high-priority needs can arise or existing needs can become less pressing. The Hospital may pivot and refocus efforts and resources to best serve the community.



Executive Summary

Board Approval

On February 19, 2026, the AdventHealth Fish Memorial Board approved the Community Health Plan goals, activities and next steps. A link to the 2026-2028 Community Health Plan was posted on the Hospital's website May 15, 2026.

Ongoing Evaluation

AdventHealth Fish Memorial's fiscal year is January 1 – December 31. For 2026, the Community Health Plan will be deployed beginning February 19, 2026, and evaluated at the end of the calendar year. In 2027 and beyond, the CHP will be evaluated annually for the 12-month period beginning January 1 and ending December 31. Evaluation results will be attached to the Hospital's IRS Form 990, Schedule H. The collective monitoring and reporting will ensure the plan remains relevant and effective.

For More Information

Learn more about the Community Health Needs Assessment and Community Health Plan for AdventHealth Fish Memorial adventhealth.com/community-health-needs-assessments.

About AdventHealth

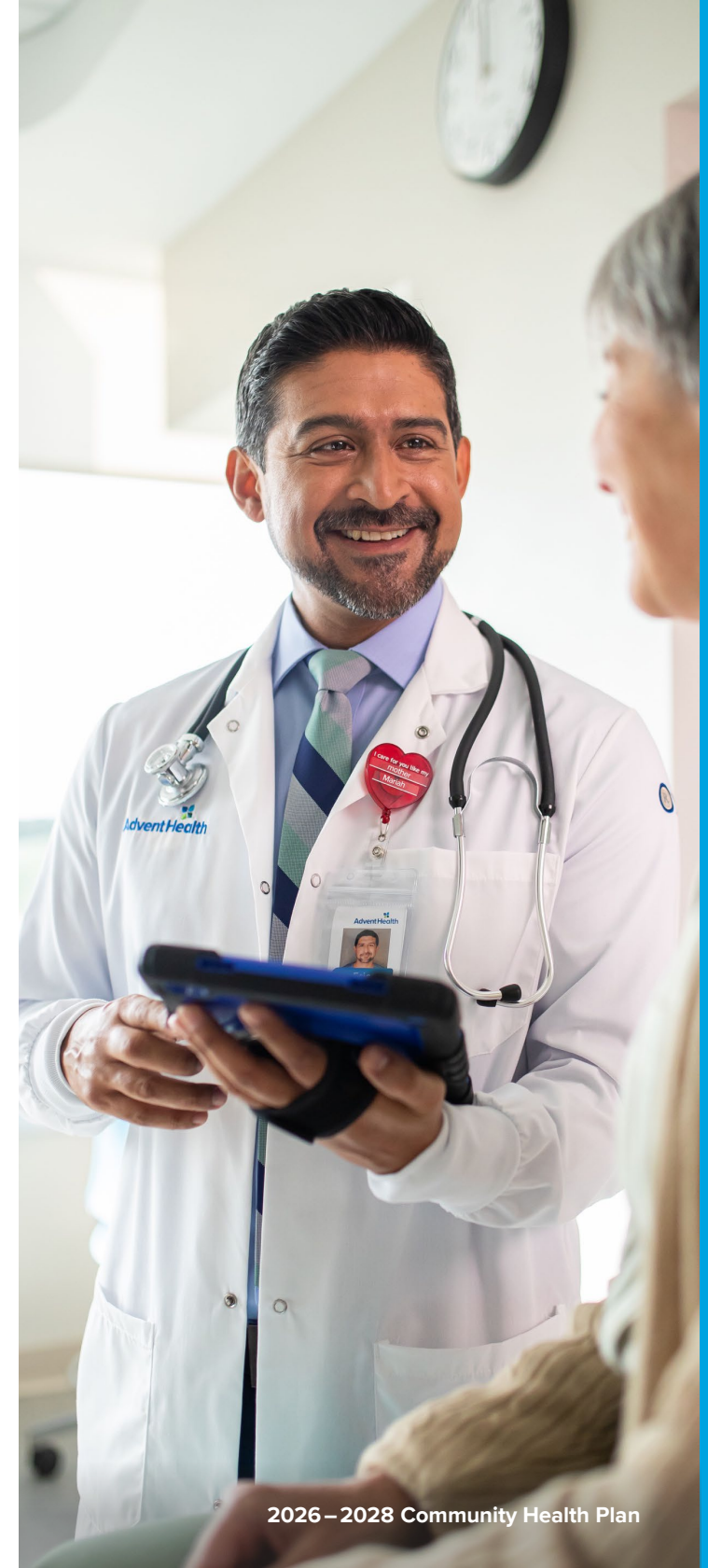


About AdventHealth

AdventHealth Fish Memorial is part of AdventHealth. With a sacred mission of Extending the Healing Ministry of Christ, AdventHealth strives to heal and restore the body, mind and spirit through our connected system of care. More than 100,000 talented and compassionate team members serve over 8 million patients annually. From physician practices, hospitals and outpatient clinics to skilled nursing facilities, home health agencies and hospice centers, AdventHealth provides individualized, whole-person care at more than 50 hospital campuses and hundreds of care sites throughout nine states. Committed to your care today and tomorrow, AdventHealth is investing in new technologies, research and the brightest minds to redefine wellness, advance medicine and create healthier communities.

In a 2020 study by Stanford University, physicians and researchers from AdventHealth were featured in the ranking of the world's top 2% of scientists. These critical thinkers are shaping the future of health care. Amwell, a national telehealth leader, named AdventHealth the winner of its Innovation Integration Award. This telemedicine accreditation recognizes organizations that have identified connection points within digital health care to improve clinical outcomes and user experiences. AdventHealth was recognized for its innovative digital front door strategy, which is making it possible for patients to seamlessly navigate their health care journey. From checking health documentation and paying bills to conducting a virtual urgent care visit with a provider, we're making health care easier — creating pathways to wholistic care no matter where your health journey starts.

AdventHealth is also an award-winning workplace aiming to promote personal, professional and spiritual growth with its team culture. Recognized by Becker's Hospital Review on its "150 Top Places to Work in Healthcare" several years in a row, this recognition is given annually to health care organizations that promote workplace diversity, employee engagement and professional growth. In 2024, the organization was named by Newsweek as one of the Greatest Workplaces for Diversity and a Most Trustworthy Company in America.



About AdventHealth Fish Memorial

Located in Orange City, AdventHealth Fish Memorial has 257 beds and is one of the seven hospitals in Flagler, Lake and Volusia counties in the East Florida Division. In 2003, Florida Hospital Fish Memorial, now AdventHealth Fish Memorial, expanded. In 2007, Fish Imaging opened on the hospital campus. In 2015, Deltona Health Park opened as part of our continued promise to provide quality health care to the residents of Southwest Volusia County and Fish Imaging relocated to Deltona Health Park. In December 2019, AdventHealth opened a freestanding emergency department on Howland Boulevard in Deltona. The AdventHealth Deltona ED is dedicated to 24/7 care with quicker access to hospital-based ED services for a growing community with diverse needs. In addition, AdventHealth Fish Memorial opened a second patient tower and relocated OB services from AdventHealth DeLand to the new tower in May 2021. For over 30 years, AdventHealth Fish Memorial has served the West Volusia area and surrounding communities by providing the following comprehensive healthcare services: cancer care, diabetes care, heart and vascular care, home care, hospice care, imaging services, lab services, nutritional and dietetic services, orthopedic care, sports medicine and rehab care, surgical care, emergency and urgent care, women and children services and wound care. The Baby Place at AdventHealth Fish Memorial, part of the AdventHealth for Women care network, features state-of-the-art labor and delivery rooms, spacious mother and baby rooms and upgraded amenities. The new location provides OB services close to home to better serve our community. The AdventHealth Fish Memorial Birth Experience Team provides personalized support at every stage of pregnancy, including guided tours. AdventHealth Fish Memorial now offers an innovative, minimally invasive option for general surgery. Experience the benefits of smaller incisions, less pain, and faster recoveries with the new da Vinci Xi surgical system. This new system allows the surgeon to be entirely in control of the surgery and offers him or her high-definition 3D views which translates into small and more precise incisions.



Priorities Addressed



Mental Health

In the Hospital's community, 17.2% of adults reported having poor mental health on 14 or more of the past 30 days, while 18.8% reported having a depressive disorder. According to the community survey, mental health was the number one health concern among respondents and mental health and substance use ranked among the top five health issues identified through key leader interviews. Awareness and the need to address mental health disorders has been growing in the country. Including mental health as a priority, the Hospital can align to local, state and national efforts for resources and to create better outcomes opportunities over the next three years.

Goal

Partner with Volusia and Flagler behavioral health organizations to implement educational outreach, stigma reduction events, and to create accessible resources throughout Volusia and Flagler counties.

Activity

Host educational speaker events for parents on topics such as anxiety, depression, stress management, and substance user prevention.

Output

- Host 4 educational speaker events annually
- Number of attendees
- Amount of funding to support events
- Number of team member volunteer hours

Outcome

By December 31, 2028, 75% of parents surveyed after events report increased knowledge and skills to support their children's mental wellness.

Hospital Contributions

- Budget \$1,000 annually
- Provide hospital meeting space or help acquiring community meeting space
- Refreshments for attendees
- Hospital staff volunteers

Community Partnership

- Youth Emotional Support (YES)

Mental Health

Activity

Participate in large-scale sports physical events to distribute mental health resources, promote parent education series, and engage youth and families in conversations about mental wellness.

Output

- Number of events (2 events annually)
- Engage 1,600 attendees in Volusia County
- Engage 1,500 attendees in Flagler County
- Amount of funding

Outcome

By December 31, 2028, ensure mental health education is integrated into 50% of AdventHealth-hosted sports physical events in Volusia and Flagler counties.

Hospital Contributions

- \$500 budget annually.
- Provide exhibit space in a prominent location
- Collaboration with AdventHealth Partnerships

Community Partnership

- Youth Emotional Support (YES)
- Volusia County Schools
- Flagler Schools

Mental Health

Activity

Support and participate in annual community wellness events that promote mental health awareness and reduce stigma through education.

Output

- Number of events (minimum 4 annually)
- Number of participants
- Amount of funding provided

Outcome

By December 31, 2028, ensure mental health education is integrated into four annual community events in Volusia and Flagler counties.

Hospital Contributions

- \$7,000 budget annually.
- Hospital staff volunteers
- Collaboration with AdventHealth Communications

Community Partnership

- Youth Emotional Support (YES)
- Alzheimer’s Association
- Artists’ Workshop Inc.
- Barberville Pioneer Settlement
- Early Learning Coalition of Flagler and Volusia
- Life-Spire Counseling Services
- SMA Healthcare
- Ormond Memorial Art Museum

Mental Health

Activity

Mental health and substance use communication series.

- Development of a series that focuses on featuring mental health professionals, individuals with lived experiences, and community resource providers, focusing on your mental health and substance abuse topics.

Output

- Number of events (4 events annually)
- Number of participants
- Amount of funding provided

Outcome

By December 31, 2028, ensure mental health and substance use information is integrated into four annual community events in Volusia and Flagler counties.

Hospital Contributions

- \$1,000 budget annually.
- Hospital staff volunteers (clinical team)

Community Partnership

- Youth Emotional Support (YES)
- SMA Healthcare
- Life Reins
- One Voice for Volusia/Flagler Cares
- Volusia Recovery Alliance

Mental Health

Goal: Partner with equine based therapy programs by providing targeted support to enable the organization to expand services as well as strengthen existing programs addressing mental health throughout Volusia and Flagler counties.

Activity

Provide support for the Scholarship Fund. The Scholarship Fund will provide financial assistance for clients who qualify based on income, insurance status, or behavioral health needs.

Output

- Three scholarships annually
- Amount of funding provided

Outcome

By December 31, 2028, create access to mental health therapy opportunities for 3 individuals per year, regardless of income or insurance.

Hospital Contributions

- Hospital funding \$2,000 annually

Community Partnership

- Life Reins
- Volusia Recovery Alliance

Mental Health

Activity

Provide support for equine based group/community therapy programs aimed at adults and youth. Group activities will focus on themes such as emotional regulation and stress relief, communication and boundary setting, mindfulness and grounding, and trust-building and teamwork.

Output

- Two group activities per year
- Number of team member volunteer hours
- Amount of funding provided

Outcome

Supporting programs that offer innovative approaches to mental health and increase opportunities for community engagement with therapeutic services.

Hospital Contributions

- Hospital funding \$3,000 annually
- Hospital volunteers

Community Partnership

- Life Reins
- Easterseals Florida

Mental Health

Goal: Partner with Volusia Recovery Alliance to increase access to support services and resources for first responders and their families in Volusia County (i.e. resource linkage, peer support, support groups).

Activity

Provide support to VRA's Building First Responder Resilience program (BFRR), serving First Responders, Veterans, and family members in peer support services (across the four Volusia County campuses).

Output

- Support for 50 individuals annually (150 total by December 31, 2028)
- Amount of funding provided

Outcome

The Building First Responder Resilience program to increase access to essential behavioral health services, ensuring first responders and their families have ongoing access to the mental health care they deserve (i.e. equine therapy, art therapy) as measured by an annual program survey. In addition, the Building First Responder Resilience program will increase financial assistance to help with the rising cost of living and basic needs (i.e. childcare).

Hospital Contributions

- Hospital funding \$3,750 annually
- Hospital to provide snacks for meetings

Community Partnership

- Volusia Recovery Alliance (VRA)

Drug and Alcohol Use

In the Hospital's community, the drug poisoning death rate was 62.2 per 100,000 which was significantly higher than the state rate. According to the community survey, drug abuse was the second highest health concern among respondents and substance use treatment ranked second as a service that is hard to obtain in the community. Stigma was noted as a significant barrier to treatment of substance use disorder among focus group participants and key leaders interviewed.

Goal

Partner with Flagler Cares and One Voice for Volusia to increase the likelihood that youth will make empowered choices to pursue their future through youth-focused prevention.

Activity

Prevention Working Group

- Create a working group of prevention providers to build capacity, knowledge, and reach of prevention-related programs, evidence-based strategies, and community wide information campaigns. Prevention Working Group facilitators are Flagler Cares and One Voice for Volusia leaders.
- Develop a holistic menu of youth prevention offerings in which to connect with a wide range of youth across Volusia and Flagler.
- Develop a social media and communication campaign.
- Prevention Working Group will expand reach connecting with multiple agencies, camps, after school programs, housing authorities, student clubs and organizations to share resources and offering.

Drug and Alcohol Use

Activity-continued

Prevention Working Group

Output

- Host 12 Prevention Working Group meetings by December 31, 2028
- Develop and distribute a county-based youth prevention program menu
- Launch and cross-promote 4 social media/communication campaigns
- Reach a total of 5,000 individuals through campaign efforts
- Number of partner organizations engaged annually
- Amount of funding to support Prevention Working Group
- Number of team member volunteer hours

Outcome

Prevention Working Group agencies demonstrate increased collaboration and shared reach, with at least 10 cross-agency prevention events delivered annually by 2028.

Hospital Contributions

- Allocate \$6,100 budget to support Prevention Working Group
- Hospital staff volunteers
- Hospital hosted meetings (provide meeting space and refreshments for attendees)

Community Partnership

- Flagler Cares and One Voice for Volusia
- CivCom (Tobacco Free Flagler and Volusia)
- Bethune Cookman University We Invest in Your Needs Health Projects
- Boys & Girls Clubs of Volusia and Flagler
- Easterseals of Northeast Central Florida
- LSF Health Systems
- Northeast Florida AHEC
- SMA Healthcare
- SWAT Clubs (Flagler and Volusia)
- Volusia County Schools
- YES Youth Emotional Support
- Pace Center for Girls
- Florida Department of Health-Volusia

Drug and Alcohol Use

Activity

Power Up Prevention Events

- The Prevention Working Group, facilitated by Flagler Cares and One Voice for Volusia, will produce Power Up Prevention events. Planning will occur across providers to create youth-focused (ages 11-18) events in support of national awareness weeks. The events will take place during Red Ribbon Week (October) or national Prevention week (May).
- The events will create a celebratory atmosphere that serves as a safe environment, an alternative evidence- based approach to youth engagement, while offering information and prevention education.
- Host the event in an underserved community location.

Output

- Number of Power up Prevention events held (3 events by Dec 31, 2028)
- Number of providers attending each event (5 providers)
- Number of youth/family member attending each event (100 attendees)
- Amount of funding to support Power Up Prevention Event
- Number of team member volunteer hours

Outcome

By December 31, 2028, at least 70% of youth participants surveyed will report increased knowledge of prevention resources and protective factors (measured via short post-event surveys).

Hospital Contributions

- Allocate \$3,100 budget to support Power Up Prevention events
- Hospital staff volunteers
- Hospital hosted events

Community Partnership

- Flagler Cares and One Voice for Volusia
- CivCom (Tobacco Free Flagler and Volusia)
- Bethune Cookman University We Invest in Your Needs Health Projects
- Boys & Girls Clubs of Volusia and Flagler
- Easterseals of Northeast Central Florida
- LSF Health Systems
- Northeast Florida AHEC
- SMA Healthcare
- SWAT Clubs (Flagler and Volusia)
- Volusia County Schools
- Yes Youth Emotional Support
- Pace Center for Girls
- Florida Department of Health-Volusia

Drug and Alcohol Use

Activity

College and University Toolkit

- The Prevention Working Group will create a university toolkit of prevention-related resources. The toolkit will be available for free to administrators, faculty and staff who are responsible for meeting standards around alcohol and other drug (AOD) prevention and education. Flagler Cares and One Voice for Volusia to lead this activity.
- Toolkit will provide the menu of county prevention offerings along with resources designed for young adults (18-25 years old) to colleges and universities
- Toolkit will be accessible on multiple platforms and will have an established process to update resources.
- Maintain toolkit, update quarterly.

Output

- Develop and launch toolkit by December 31, 2026.
- Make connections with at least 6 colleges, universities, and young adult-serving organizations across Volusia and Flagler counties by December 31, 2027.
- Distribute 100 printed toolkits and achieve >500 digital downloads by December 31, 2028.
- Amount spent on supplies and materials

Outcome

By December 31, 2028, at least 75% of institutions receiving the toolkit report increased awareness of and access to local prevention resources (via follow-up survey with administrators/faculty).

Hospital Contributions

- Allocate \$4,500 budget for supplies and materials

Community Partnership

- Flagler Cares and One Voice for Volusia
- CivCom(Tobacco Free Flagler and Volusia)
- Bethune Cookman University We Invest in Your Needs Health Projects
- Boys & Girls Clubs of Volusia and Flagler
- Easterseals of Northeast Central Florida
- LSF Health Systems
- Northeast Florida AHEC
- SMA Healthcare
- SWAT Clubs (Flagler and Volusia)
- Volusia County Schools
- Yes Youth Emotional Support
- Pace Center for Girls
- Florida Department of Health-Volusia

Drug and Alcohol Use

Goal

Collaborate with local substance use recovery partners to increase awareness, reduce stigma and connect people in need to outreach and education.

Activity

Partner with Volusia Recovery Alliance to hold Narcan Education & Distribution events based on critical areas of need within the community, including faith partners.

Output

- Hold 4 Narcan Education & Distribution events annually with Narcan kits and educational material available for each attendee by 12/31/2028.
- Number of event attendees
- Number of Narcan kits and educational material distributed at events
- Number of team member volunteer hours to promote and support events
- Amount of funding to support the events

Outcome

At least 1,000 Narcan kits distributed cumulatively by December 31, 2028.

Hospital Contributions

- Hospital funding \$625 annually
- Hospital clinical team volunteers promote events within the Hospital and community

Community Partnership

- Volusia Recovery Alliance (VRA)
- Local community and faith partners (i.e., New Hope Baptist Church).

Drug and Alcohol Use

Activity

Provide internal training for Hospital clinical staff to improve knowledge of substance use recovery and reduce stigma in patient care.

Output

- Host the stigma: Let's Cut it Out Training (1-hour) annually
- Host the Recovery 101 training (3-hours) annually
- Number of team members who complete each training

Outcome

By December 31, 2028, increase average team member test scores from 60% (pre-test) to 90% (post-test), demonstrating improved knowledge of substance use recovery and stigma reduction.

Hospital Contributions

- Hospital funding \$625 annually
- Hospital clinical team (i.e., Emergency Services), promote training within the Hospital
- Hospital meeting space for training
- Refreshments for training courses

Community Partnership

- Volusia Recovery Alliance (VRA)

Community

In the Hospital's community, key leaders interviewed identified a number of barriers to accessing care, including the lack of awareness of existing resources, services and programs. The assessment data underscored the complexity of navigating the healthcare system, even for those within the industry. Stakeholders frequently noted the fragmentation within the system, which results in poor care coordination among providers and limited community awareness of available services and resources.

Goal

Strengthen cross-sector systems of care by strategically placing AdventHealth leaders on community boards to foster coordinated outreach, referrals, and joint health initiatives that improve community wellbeing.

Activity

Strategically place AdventHealth leaders on community boards to strengthen systems of care through collaborative action.

- Match leaders to board aligned with Hospital priorities using survey data
- Equip leaders to identify and secure cross-organizational agreements that enable referrals, coordinated outreach campaigns, and shared health initiatives
- Provide tools and guidance for leaders to report board service and system-level outcomes
- Maintain annual communication to confirm board participation and support engagement

Output

- Number of community boards with AdventHealth leader representation
- Number of leaders actively serving on boards
- Number of referrals initiated through board partnerships
- Number of cross-organization agreements influenced by board service
- Number of outreach campaigns launched or supported through board engagement

Outcome

By December 31, 2028, 90% of organizations surveyed annually report that AdventHealth board members contributed to enhanced outreach, collaboration on health initiatives, and coordination between their organization and AdventHealth.

Hospital Contributions

- Education on reporting board service engagement on Community Advocacy Share Point site and collaboration on board placement.

Community Partnership

- Boys & Girls Clubs of Volusia and Flagler Counties
- Early Learning Coalition of Flagler & Volusia Counties
- FBH Community, Flagler Cares/One Voice for Volusia
- Futures Foundation for Volusia County Schools
- Life Reins
- PACE Center for Girls
- SMA Healthcare
- Take Stock in Children
- United Way of Volusia Flagler Counties
- Volusia Free Clinic
- Marine Discovery Center

Community

Goal: Increase social and community support to improve health and social outcomes for underserved populations by providing annual youth education opportunities.

Activity

Partner with Community organizations to support educational programs that increase awareness of workforce opportunities among youth. Host interactive workshops, mentorship opportunities, and community events.

Output

Hospital to support programs to serve 500 youth annually to increase awareness of workforce opportunities among youth. Host interactive workshops, mentorship opportunities, and community events.

- Number of educational sessions, workshops and community events per year.
- Funding to support programming.
- Number of team member volunteer hours.

Outcome

By December 31, 2028, 80% of participating youth will report increased knowledge of workforce opportunities and healthy lifestyle practices through post-event surveys. Programs will be delivered in partnership with Hospital leaders, local nonprofits, and faith communities.

Hospital Contributions

- Hospital funding \$4,000 annually
- Volunteer service hours
- Pastoral Care

Community Partnership

- Boys and Girls Clubs of Volusia and Flagler Counties
- PACE Center for Girls
- New Hope Human Service

Community

Goal: Increase access to income and health insurance coverage for vulnerable individuals by connecting eligible patients to SSI/SSDI benefits through the SOAR program.

Activity

Partner with Flagler Cares to facilitate patient access to SSI/SSDI benefits through coordinated referral and screening process.

- Promote awareness of the SOAR Program internally
- Train hospital staff to identify and refer eligible patients to SOAR Processor via Online system
- Conduct screening calls with Hospital, SOAR processor, and the patient to assess application suitability
- Support eligible patients in completing application(s)

Output

- Refer ten patients annually (30 patients total by December 32, 2028) through SOAR program.
- Number of screening calls conducted for referred patients
- Funding to support SOAR operations
- Amount of benefits eligible patients received

Outcome

Train at least 60% of hospital care coordination and social work staff on SOAR program and referral process by December 31, 2028.

Hospital Contributions

- Hospital funding \$11,000 annually

Community Partnership

- Flagler Cares

Community

Goal: Reduce food insecurity among children and families living in poverty areas or households with low food security by supporting consistent access to nutritious meals.

Activity

Provide after-school and weekend meals for school-aged children to take home in partnership with local nonprofits and faith communities.

Output

- Number of food programs and food drives
- Serve 1,000 children and families annually
- Funding to support food programs and school drives
- Team member volunteer hours to support initiative

Outcome

By December 31, 2028, at least 80% of families served report improved access to food and reduced risk of hunger (measured through brief partner surveys or feedback).

Hospital Contributions

- Hospital funding \$21,750 annually
- Team member volunteer service hours

Community Partnership

- Backpack Buddies
- Volusia School Fuel
- Boy Scouts Scouting for Food
- Volusia Basket Brigade

Community

Goal: Increase access to care for high school students and individuals in vulnerable communities by offering annual ECG screenings.

Activity

Provide access to ECG screenings, a noninvasive test to detect underlying abnormalities of electrical conductivity of the heart that could lead to sudden cardiac arrest.

Output

- Hospital to support one event annually in the community for one hundred attendees
- Funding to support annual event
- Team member volunteer hours

Outcome

By Dec 31, 2028, $\geq 90\%$ of participants with abnormal/indeterminate ECG results receive documented follow-up referrals to appropriate care within 14 days.

Hospital Contributions

- Hospital funding \$4,000 annually
- Hospital host events
- Refreshments
- Promote ECG screenings
- Volunteer service hours

Community Partnership

- Daytona International Speedway Midway Care Clinic
- Private Schools
- Volusia County Schools: Title 1, Parent & Family Engagement
- Churches
- FBH Community

Priorities Not Addressed



Priorities Not Addressed

AdventHealth Fish Memorial also identified the following health needs during the CHNA process. In reviewing the CHNA data, available resources and ability to impact, the Hospital determined these needs will not be addressed.

While the Community Health Needs Assessment and Community Health Plan process focuses on a select number of priority areas out of the eight identified, the Hospital remains actively engaged in delivering care and supporting the community across all areas. Furthermore, because several of these areas share common preventive and supportive factors with the prioritized issues, many are expected to benefit indirectly from the strategies and initiatives implemented through the Community Health Plan.

Health Communication

Understanding health information and being able to act on it are important components of health. Focus group participants cited language as a barrier to accessing health care. In the Hospital's community, non-English speaking individuals have greater difficulty finding and accessing health services. Focus group participants recommended a better sharing of health information to ensure all community members have equitable access to care. While health communication is an important need to address, the HHNAC determined that achieving a measurable impact on this issue within the three-year timeframe of the Community Health Plan would not be feasible given the current resources available to the community and the Hospital.

Preventive Care

Primary and preventive care was identified as a key gap through stakeholder interviews. Access to preventive care such as routine screenings are important components of health. Stakeholders indicated access to basic primary care is limited in the community affecting routine and preventative health measures. While health communication and preventive care is essential, the HHNAC determined that achieving a measurable impact on this issue within the three-year timeframe of the Community Health Plan would not be feasible given the current resources available to the community and the Hospital.

Economic Stability

According to the community survey, respondents expressed struggles with being able to afford basic needs. Additionally, secondary data showed 11% of households in Volusia County are below the poverty line and 33% of households were below the ALICE threshold (Asset Limited, Income Constrained, Employed). The Hospital did not select economic stability as a priority. It has been a growing concern across the country; however, the Hospital did not perceive the ability to have a measurable impact on the issue within the three years allotted for the Community Health Plan with the current resources available to the community and the Hospital at this time.

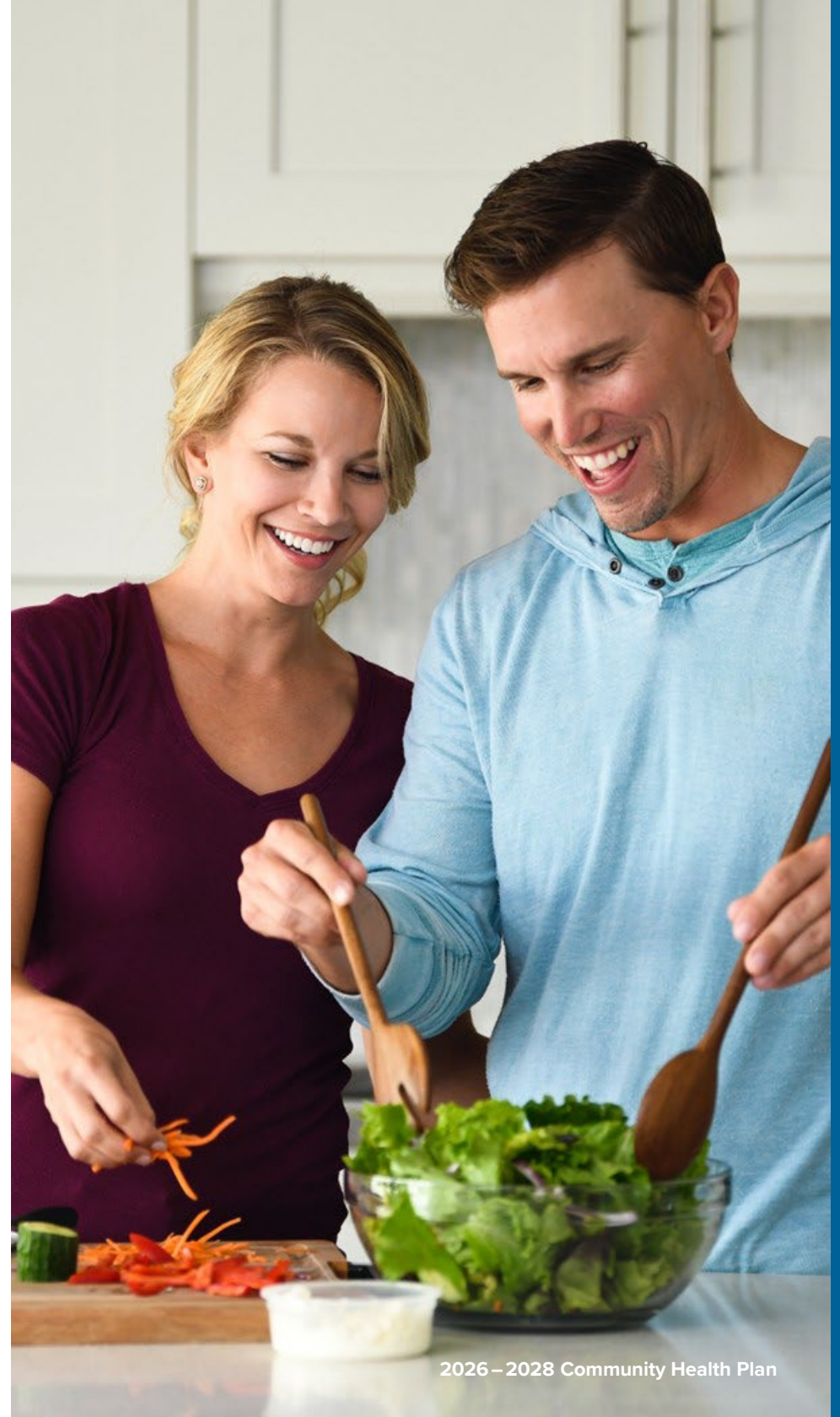
Health Care Access and Quality

In the Hospital's community, 15.9% of community members aged 18–64 were found to lack health insurance. According to the community survey, respondents reported that access to healthcare was the most important feature of a healthy community. Several focus group participants cited cost as a primary barrier, noting that healthcare services are expensive, and their insurance may not cover the full amount. While there is a need for access to care, due to existing resources, scope and ability to have a measurable impact within the three years allotted for the Community Health Plan, this priority was not selected.

Priorities Not Addressed

Neighborhood and Built Environment - Food Security

The lack of affordable housing and transportation barriers were themes revealed through focus groups and the community survey. Transportation was a particularly important issue among those living in more rural areas without access to public transportation. Public transportation is limited in Volusia county, and many need a car in order to get around and attend doctor appointments. The built environment's impact on community health is significant, but the HHNAC did not perceive the ability to have a measurable impact on the issue within the three years allotted for the Community Health Plan with the current resources available to the community and the Hospital at this time.





**Southwest Volusia Healthcare Corporation dba
AdventHealth Fish Memorial**

CHP Approved by the Hospital Board on: February 19, 2026

For questions or comments please contact:
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