

AdventHealth North Pinellas

2026 – 2028 Community Health Plan



AdventHealth

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Acknowledgements

This community health plan was prepared by Lauren Phillips-Koen, with contributions from members of AdventHealth North Pinellas's Collaborative both representing health leaders in the community and North Pinellas leaders.

We are especially grateful for the internal and external partners who helped guide the development of the community health plan which will enable our teams to continue fulfilling our mission of Extending the Healing Ministry of Christ.

Executive Summary



Executive Summary

Tarpon Springs Hospital Foundation, Inc. d/b/a AdventHealth North Pinellas will be referred to in this document as AdventHealth North Pinellas or the “Hospital”.

Community Health Needs Assessment Process

AdventHealth North Pinellas in Tarpon Springs, Florida, conducted a community health needs assessment from October 2024 to February 2025. The assessment identified the health-related needs of the community, including low-income, minority and other underserved populations. The priorities were defined in alignment with Healthy People 2030, the national initiative aimed at improving the health and well-being of people in the United States.

In order to ensure broad community input, AdventHealth North Pinellas participated in a Collaborative, All4HealthFL, to help guide the Hospital through the assessment process. The Collaborative included representation from the Hospital, public health experts and the broad community. This included intentional representation from low-income, minority and other underserved populations.

The Collaborative met seven times in 2024-2025. The members reviewed the primary and secondary data, helped define the priorities to be addressed and helped develop the Community Health Plan (CHP) to address those priorities. Learn more about Healthy People 2030 at health.gov/healthypeople.

Community Health Plan Process

The Community Health Plan (CHP), or implementation strategy, is the Hospital’s action plan to address the priorities identified from the CHNA. The plan was developed by the Collaborative, and input was received from stakeholders across sectors, including public health, faith-based, business and those individuals directly impacted.

The CHP outlines targeted interventions and measurable outcomes for each priority noted below. It includes resources the Hospital will commit and notes any planned collaborations between the Hospital and other community organizations and hospitals.

The defined goals and activities were carefully crafted, considering evidence-based resources and sought to align with AdventHealth’s organizational and strategic plans. AdventHealth North Pinellas is committed to addressing the needs of the community, especially the most vulnerable populations, to bring wholeness to our communities.



Executive Summary

Priorities Addressed

The priorities addressed include:

1. Health Care Access and Quality
2. Mental Health
3. Nutrition and Healthy Eating

See page 10 for the defined strategies and next steps for each priority selected to be addressed.

Priorities Not Addressed

The priorities not addressed include:

1. Cancer
2. Heart Disease and Stroke
3. Oral Conditions
4. Economic Stability
5. Neighborhood and Built Environment

See page 20 for an explanation of why the Hospital is not addressing these issues.



The Community Health Plan is a three-year strategic plan and may be updated during implementation based on changing community needs and priorities. AdventHealth recognizes community health is not static and high-priority needs can arise or existing needs can become less pressing. The Hospital may pivot and refocus efforts and resources to best serve the community.



Executive Summary

Board Approval

On January 23, 2026, the AdventHealth North Pinellas Board approved the Community Health Plan goals, activities and next steps. A link to the 2026-2028 Community Health Plan was posted on the Hospital's website on May 15, 2026.

Ongoing Evaluation

AdventHealth North Pinellas's fiscal year is January 1 – December 31. For 2026, the Community Health Plan will be deployed beginning January 23, 2026, and evaluated at the end of the calendar year. In 2027 and beyond, the CHP will be evaluated annually for the 12-month period beginning January 1 and ending December 31. Evaluation results will be attached to the Hospital's IRS Form 990, Schedule H. The collective monitoring and reporting will ensure the plan remains relevant and effective.

For More Information

Learn more about the Community Health Needs Assessment and Community Health Plan for AdventHealth North Pinellas.

adventhealth.com/community-health-needs-assessments.

About AdventHealth

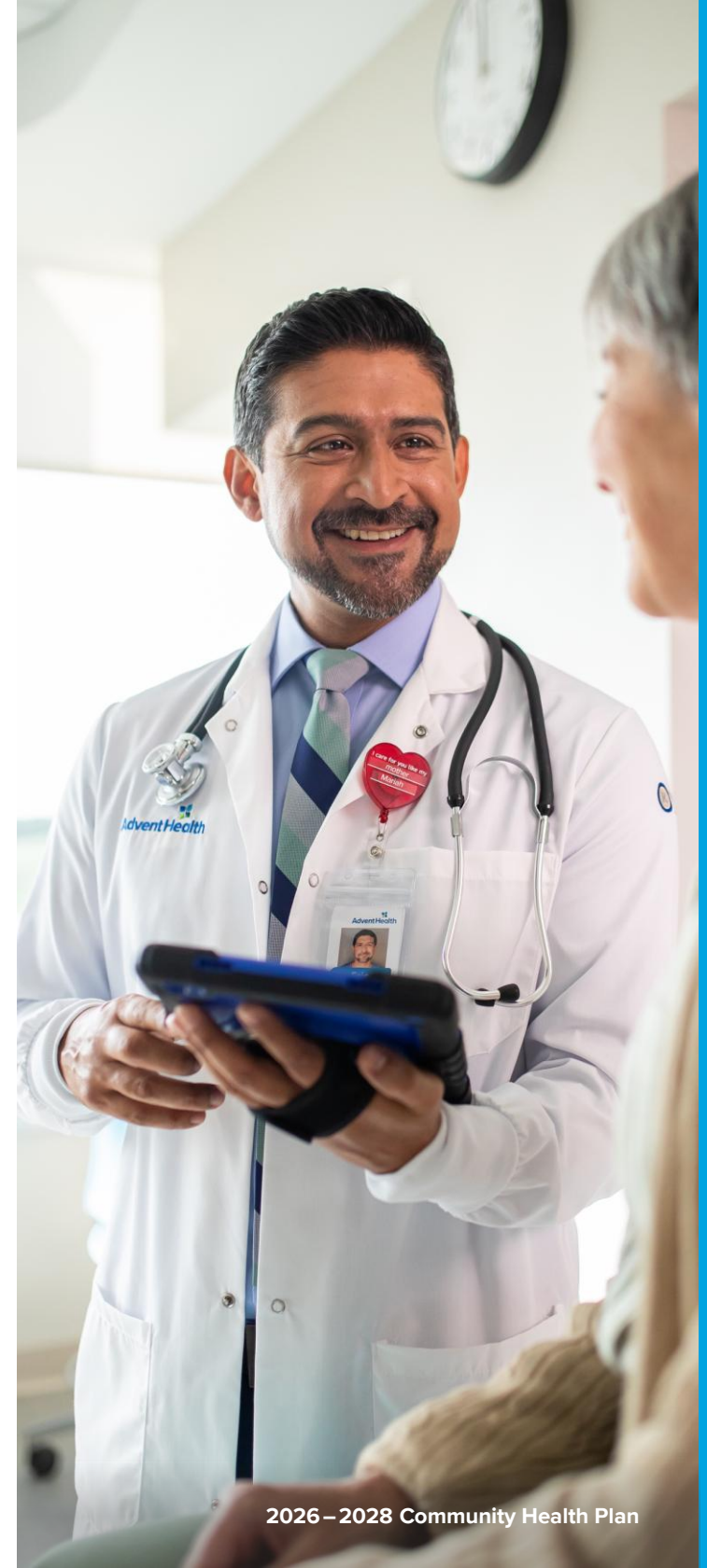


About AdventHealth

AdventHealth North Pinellas is part of AdventHealth. With a sacred mission of Extending the Healing Ministry of Christ, AdventHealth strives to heal and restore the body, mind and spirit through our connected system of care. More than 100,000 talented and compassionate team members serve over 8 million patients annually. From physician practices, hospitals and outpatient clinics to skilled nursing facilities, home health agencies and hospice centers, AdventHealth provides individualized, whole-person care at more than 50 hospital campuses and hundreds of care sites throughout nine states. Committed to your care today and tomorrow, AdventHealth is investing in new technologies, research and the brightest minds to redefine wellness, advance medicine and create healthier communities.

In a 2020 study by Stanford University, physicians and researchers from AdventHealth were featured in the ranking of the world's top 2% of scientists. These critical thinkers are shaping the future of health care. Amwell, a national telehealth leader, named AdventHealth the winner of its Innovation Integration Award. This telemedicine accreditation recognizes organizations that have identified connection points within digital health care to improve clinical outcomes and user experiences. AdventHealth was recognized for its innovative digital front door strategy, which is making it possible for patients to seamlessly navigate their health care journey. From checking health documentation and paying bills to conducting a virtual urgent care visit with a provider, we're making health care easier — creating pathways to wholistic care no matter where your health journey starts.

AdventHealth is also an award-winning workplace aiming to promote personal, professional and spiritual growth with its team culture. Recognized by Becker's Hospital Review on its "150 Top Places to Work in Healthcare" several years in a row, this recognition is given annually to health care organizations that promote workplace diversity, employee engagement and professional growth. In 2024, the organization was named by Newsweek as one of the Greatest Workplaces for Diversity and a Most Trustworthy Company in America.



About AdventHealth North Pinellas

AdventHealth North Pinellas, located in Tarpon Springs, is a 168- bed, full-service hospital specializing in cardiovascular medicine, emergency medicine, orthopedics, urology, wound healing, sleep medicine, women’s care and general surgery including minimally invasive and robotic-assisted procedures. AdventHealth North Pinellas has been nationally recognized by the American Heart Association, the American Stroke Association, The Joint Commission and The Leapfrog Group, for excellence in providing quality patient care. AdventHealth North Pinellas serves both the Pinellas and Pasco communities of West Central Florida. For more information, visit AdventHealthNorthPinellas.com.



Priorities Addressed



Health Care Access and Quality

Access to quality health care was ranked number one in the prioritization session amongst the other identified health needs affecting Pinellas County. In the survey, 17.6% of respondents reported they were unable to get medical care when they needed it in the past 12 months. Top barriers noted in focus groups and on the survey include lack of providers, cost of care and inconvenient office hours/ inability to take time off work for an appointment. The rate of primary care providers in Pinellas County is 1:723 which is lower than that of the state at 1:858. Pinellas County has a rate of dental providers at 1:1350 compared to Florida at 1:1686. Inadequate health insurance coverage is one of the largest barriers to health care access and the unequal distribution of coverage contributes to disparities in health. The percentage of adults ages 19-64 that do not have health insurance coverage in Pinellas County is 16.4%, lower than the state of Florida at 17.5%. Focusing on access to care will help align local efforts and resources to create targeted strategies to improve access for Pinellas County residents.

Goal

Improve access to high-quality health care services for uninsured and underinsured population.

Activity

Establish and develop continuous partnership with Good Samaritan Health Clinic.

Output

- Number of unduplicated patients served
- Number of prescriptions funded
- Number of visits where patient indicated they would have used ED if not for the program
- Percent of visits where patient indicated they would have used ED if not for the program
- Amount of funding
- Number of team member hours donated

Outcome

By December 31, 2028, at least 1,000 prescriptions at Good Samaritan Health Clinic will be provided for uninsured patients.

Hospital Contributions

- Cash donations
- Donation of team member time

Community Partnership

- Good Samaritan Health Clinic (free clinic)
- Other community partners and health care entities

Health Care Access and Quality

Goal

Improve access to high-quality health care services for uninsured and underinsured population.

Activity

Provide free health screenings to community members.

Output

- Number of screenings conducted
- Number of people receiving health education
- Value of donated supplies
- Number of team member hours donated

Outcome

By December 31, 2028, AdventHealth North Pinellas will provide free screenings to 300 people.

Hospital Contributions

- Donate staff time to coordinate screening activities and conduct screenings
- Donate medical supplies for screenings
- Provide community resources for addressing health needs

Community Partnership

- Local churches
- Tarpon Springs City Hall

Health Care Access and Quality

Goal

Improve workforce development through increased access to health care career education opportunities.

Activity

In collaboration with Pasco County Schools, develop a program that allows high school students to graduate with usable medical certifications and training.

Output

- Number of students enrolled
- Number of students achieving a certification
- Number of youth reporting desire to pursue a career in medicine
- Amount of funding
- Number of team member hours donated

Outcome

By December 31, 2028, a magnet high school will be established to allow students to obtain medical certifications by graduation.

Hospital Contributions

- Provide staff for teaching
- Provide needed equipment for training
- Provide funds to support the education programs

Community Partnership

- Pasco County Schools
- Pasco Hernando State College
- AdventHealth University

Mental Health

Mental health, including behavioral health and substance misuse, were identified as top health needs from the secondary data, community survey and focus groups. In the survey, 62.8% of respondents ranked mental health as the most pressing health issue, and 33.6% of survey respondents reported being diagnosed with depression or anxiety. Focus group participants cited a need for increased affordable mental health programming and services. Secondary data showed an increased trend in the percentage of middle school (30%) and high-school (47.6%) students who reported using any alcohol or illicit drugs in their lifetime.²² Drug overdose deaths have increased since the last prioritization cycle at a rate of 49.5 per 100,000 people in Pinellas County in 2023.²³ Adverse Childhood Experiences (ACEs) are potentially traumatic events occurring before the age of 18 that may include topics such as violence, abuse, substance use in the home, or safety issues in the home.²⁴ According to the CDC, people with higher ACE scores have significantly increased risk for mental health issues, physical health and decreased life opportunities such as education and career. In the survey, 20.3% of Pinellas County residents reported an ACE score of 4 or more. By including mental health as a priority, the Hospital can align to local, state and national efforts for resource collaboration to create better outcome opportunities over the next three years.

Goal

Reduce the impact of mental health and substance misuse disorders.

Activity

Provide mental health education to community members.

Output

- Number of participants for community health education presentations
- Number of mental health education classes
- Number of Family-to-Family class participants
- Number of Peer-to-Peer class participants
- Amount of funding

Outcome

By December 31, 2028, 90% of participants will report improved understanding for managing mental health symptoms or a mental health crisis.

Hospital Contributions

- Provide funding for peer counselors to provide free mental health education classes
- Refer patients to mental health education and support groups

Community Partnership

- National Alliance on Mental Illness (NAMI) Pinellas

Mental Health

Goal

Reduce the impact of mental health and substance misuse disorders.

Activity

Expand access to peer-led mental health support groups.

Output

- Number of participants
- Number of support groups
- Amount of funding

Outcome

By December 31, 2028, free mental health support groups will be provided for 900 aggregate participants yearly.

Hospital Contributions

- Provide funding for peer counselors to provide free support groups
- Refer patients to mental health support groups

Community Partnership

- National Alliance on Mental Illness (NAMI) Pinellas

Mental Health

Goal

Reduce the impact of mental health and substance misuse disorders.

Activity

Develop and expand continuous partnerships with the All Ways Center to improve access to sober living and recovery resources.

Output

- Number of people served through Recovery Coach program
- Number of Recovery Coach services provided
- Number of interactions at center
- Percent of individualized care plan completions
- Amount of funding

Outcome

By December 31, 2028, at least 75% of participants in recovery will complete an individualized care plan through supported community partnerships.

Hospital Contributions

- Cash donations to support recovery coaching

Community Partnership

- All Ways Center
- The Hope Shot
- Alliance for Healthy Communities

Nutrition and Healthy Eating

In Pinellas County, 31.9% of adults are obese, which is slightly lower than the state at 32.4%. Additionally, the food insecurity rate in Pinellas County is 12.8% according to Feeding America’s 2022 data. According to Feeding America, food insecurity is when people cannot access the food, they need to live healthy and good quality lives. Twenty-Seven percent (27%) of Pinellas County residents surveyed reported themselves as food insecure and 77.2% stated that they do not eat at least three servings of fruits and vegetables every day. An unhealthy diet can lead to lifelong chronic and costly illnesses, thereby choosing this as a priority, the Hospital can work alongside other community organizations to address this issue.

Goal

Improve health by promoting healthy eating and making nutritious foods available.

Activity

Donate food in low income, low access communities, including ALICE population.

Output

- Number of community members utilizing fresh access bucks
- Pounds of produce provided for free for community members in need
- Amount of funding

Outcome

By December 31, 2028, increase the pounds of produce and food distributed to low-income and ALICE populations through community partnerships by 10%.

Hospital Contributions

- Provide funding for the Bounty Bus
- Provide funding for free produce for low-income, low-access community members.

Community Partnership

- Access to Fresh- Bounty Bus
- Pinellas County Schools
- Local churches

Nutrition and Healthy Eating

Goal

Improve health by promoting healthy eating and making nutritious foods available.

Activity

Support FEAST food pantry.

Output

- Number of participants
- Number of families
- Percent of participants that report reduction in stress
- Percent of participants that report the food adds to the nutritional value of their diet
- Amount of funding
- Number of team member hours donated

Outcome

By December 31, 2028, increase the pounds of produce and food distributed to low-income and ALICE populations through community partnerships by 10%.

Hospital Contributions

- Provide funding for pantry
- Donate staff time

Community Partnership

- FEAST Inc.

Nutrition and Healthy Eating

Goal

Improve health by promoting healthy eating and making nutritious foods available.

Activity

Support the Community Kitchen program through the Shepherd Center.

Output

- Number of meals served
- Number of participants
- Amount of funding
- Number of team member hours donated

Outcome

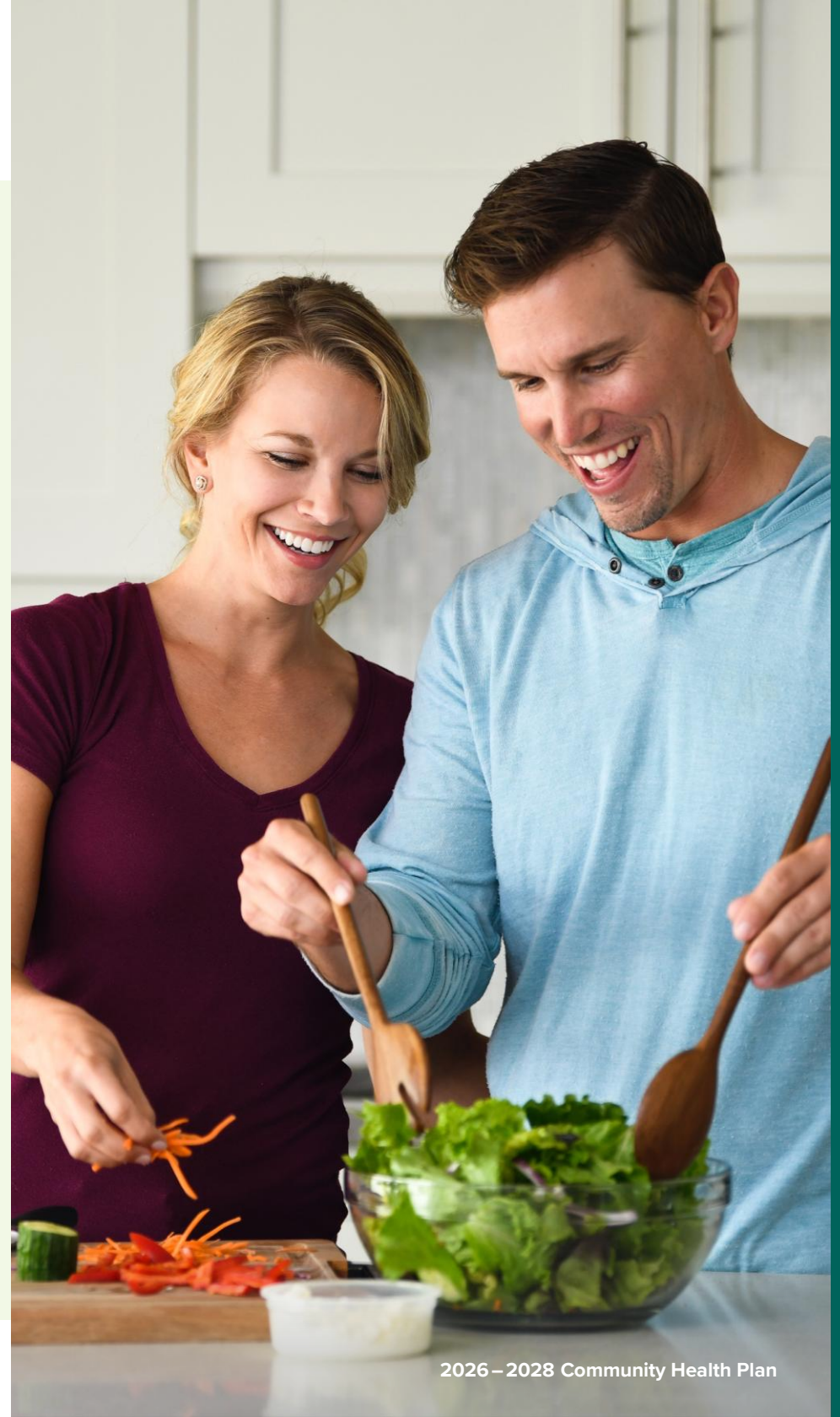
By December 31, 2028, the number of participants served through the program will increase by 10%.

Hospital Contributions

- Provide funding for community kitchen program
- Donate staff time

Community Partnership

- Shepherd Center



Priorities Not Addressed



Priorities Not Addressed

AdventHealth North Pinellas also identified the following health needs during the CHNA process. In reviewing the CHNA data, available resources and ability to impact, the Hospital determined these needs will not be addressed.

Cancer

Cancer is the leading cause of death in Pinellas County, and the death rate in Pinellas County due to cancer is 136.6 per 100,000 population. However, the collaborative did not choose it as a priority to address and chose to address issues that could prevent cancer rates or potentially increase early detection, screenings and medical care through access to care. By addressing these other priorities, the Hospital decided it can have a larger impact on overall health outcomes including cancer rates.

Heart Disease and Stroke

Heart disease and stroke as a topic on its own did not come through as one of the top three issues to be addressed. In Pinellas County, it is the second leading cause of death, and 35.1% of survey respondents were told by a medical provider that they have hypertension and/or heart disease. The Collaborative decided that addressing factors that affect heart disease, such as access to care and nutrition and healthy eating, would be a more effective strategy to help prevent heart disease and stroke and decrease risks of complications for those who already have these diagnoses. For this reason, the Hospital did not select it as a priority to address directly.

Oral Conditions

Throughout the assessment, access to care was identified as a major issue, but specifically access to dental care was noted as a common concern among participants. In the survey, 21.2% of survey respondents reported that they needed dental care and did not receive it within the past 12 months. Pinellas County has a rate of dental providers at 1:1350 compared to Florida at 1:1686. While the Collaborative agreed that dental care is an important issue to

address, they felt that prioritizing access to care as a whole, and including oral conditions into this category, was the best method instead of selecting dental care as its own priority area.

Economic Stability

In the Hospital's community, 33.3% of residents are housing costburdened, or paying over 30% of their income to housing costs. In Pinellas County, 11.4% of residents are living below the federal poverty level and 34% fall into the ALICE (Asset Limited, Income Constrained, Employed) Household category. ALICE households are those earning above the federal poverty level but still struggling to afford necessities for optimal quality of life. The exceeding cost of living in the community is significant; however, the Hospital did not perceive the ability to have a measurable impact on the issue within the three years allotted for the Community Health Plan with the current resources available to the community and the Hospital at this time.

Neighborhood and Built Environment

Pinellas County is the seventh most populous county in the state and the second smallest county in land mass making it the most densely populated county in the state. Due to this, focus group participants reported issues with lack of sufficient resources and increased cost of living as being a significant issue. In Pinellas County, 27.6% of survey respondents said there are not good sidewalks to safely walk in their neighborhood, and 6.7% of households do not own a vehicle. This can make transportation and accessing resources difficult. Poor access to transportation significantly limits access to health and health care, and while this is an issue, the Hospital felt addressing other needs were more feasible.



**Tarpon Springs Hospital Foundation, Inc. d/b/a
AdventHealth North Pinellas**

CHP Approved by the Hospital Board on: January 23, 2026

For questions or comments please contact:
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