

# AdventHealth Connerton

2026 – 2028 Community Health Plan



AdventHealth

# Table of Contents

**3 Executive Summary**

**7 About AdventHealth**

**10 Priorities Addressed**

11 Mental Health

13 Economic Stability

15 Health Care Access and Quality

**17 Priorities Not Addressed**

## Acknowledgements

This community health plan was prepared by Alyssa Smith, with contributions from members of the All4HealthFL Collaborative representing health leaders in the community and AdventHealth Connerton leaders.

We are especially grateful for the internal and external partners who helped guide the development of the community health plan which will enable our teams to continue fulfilling our mission of Extending the Healing Ministry of Christ.

# Executive Summary



# Executive Summary

University Community Hospital d/b/a AdventHealth Connerton will be referred to in this document as AdventHealth Connerton or the “Hospital”.

## Community Health Needs Assessment Process

AdventHealth Connerton in Land O’ Lakes, Florida, conducted a community health needs assessment in 2025. The assessment identified the health-related needs of the community, including low-income, minority and other underserved populations. The priorities were defined in alignment with Healthy People 2030, the national initiative aimed at improving the health and well-being of people in the United States.

In order to ensure broad community input, AdventHealth Connerton took part in the All4HealthFL Collaborative, referred to as the Collaborative, to help guide the Hospital through the assessment process. The Collaborative included representation from the Hospital, public health experts and the broad community. This included intentional representation from low-income, minority and other underserved populations.

The Collaborative met seven times in 2024-2025. The members reviewed the primary and secondary data, helped define the priorities to be addressed and helped develop the Community Health Plan (CHP) to address those priorities. Learn more about Healthy People 2030 at [health.gov/healthypeople](https://health.gov/healthypeople).

## Community Health Plan Process

The Community Health Plan (CHP), or implementation strategy, is the Hospital’s action plan to address the priorities identified from the CHNA. The plan was developed by the Collaborative and input was received from stakeholders across sectors, including public health, faith-based, business and those individuals directly impacted.

The CHP outlines targeted interventions and measurable outcomes for each priority noted below. It includes resources the Hospital will commit and notes any planned collaborations between the Hospital and other community organizations and hospitals.

The defined goals and activities were carefully crafted, considering evidence-based resources and sought to align with AdventHealth’s organizational and strategic plans. AdventHealth Connerton is committed to addressing the needs of the community, especially the most vulnerable populations, to bring wholeness to our communities.



# Executive Summary

## Priorities Addressed

The priorities addressed include:

1. Mental Health
2. Economic Stability
3. Health Care Access and Quality

See page 10 for the defined strategies and next steps for each priority selected to be addressed.

## Priorities Not Addressed

The priorities not addressed include:

1. Cancer
2. Heart Disease and Stroke
3. Nutrition and Healthy Eating
4. Neighborhood and Built Environment

See page 17 for an explanation of why the Hospital is not addressing these issues.



**The Community Health Plan is a three-year strategic plan and may be updated during implementation based on changing community needs and priorities. AdventHealth recognizes community health is not static and high-priority needs can arise or existing needs can become less pressing. The Hospital may pivot and refocus efforts and resources to best serve the community.**



# Executive Summary

## Board Approval

On February 26, 2026 the AdventHealth Connerton Board approved the Community Health Plan goals, activities and next steps. A link to the 2026-2028 Community Health Plan was posted at the Hospital's website on May 15, 2026.

## Ongoing Evaluation

AdventHealth Connerton's fiscal year is January 1 – December 31. For 2026, the Community Health Plan will be deployed beginning February 26, 2026 and evaluated at the end of the calendar year. In 2027 and beyond, the CHP will be evaluated annually for the 12-month period beginning January 1 and ending December 31. Evaluation results will be attached to the Hospital's IRS Form 990, Schedule H. The collective monitoring and reporting will ensure the plan remains relevant and effective.

## For More Information

Learn more about the Community Health Needs Assessment and Community Health Plan for AdventHealth Connerton [adventhealth.com/community-health-needs-assessments](https://adventhealth.com/community-health-needs-assessments).

# About AdventHealth

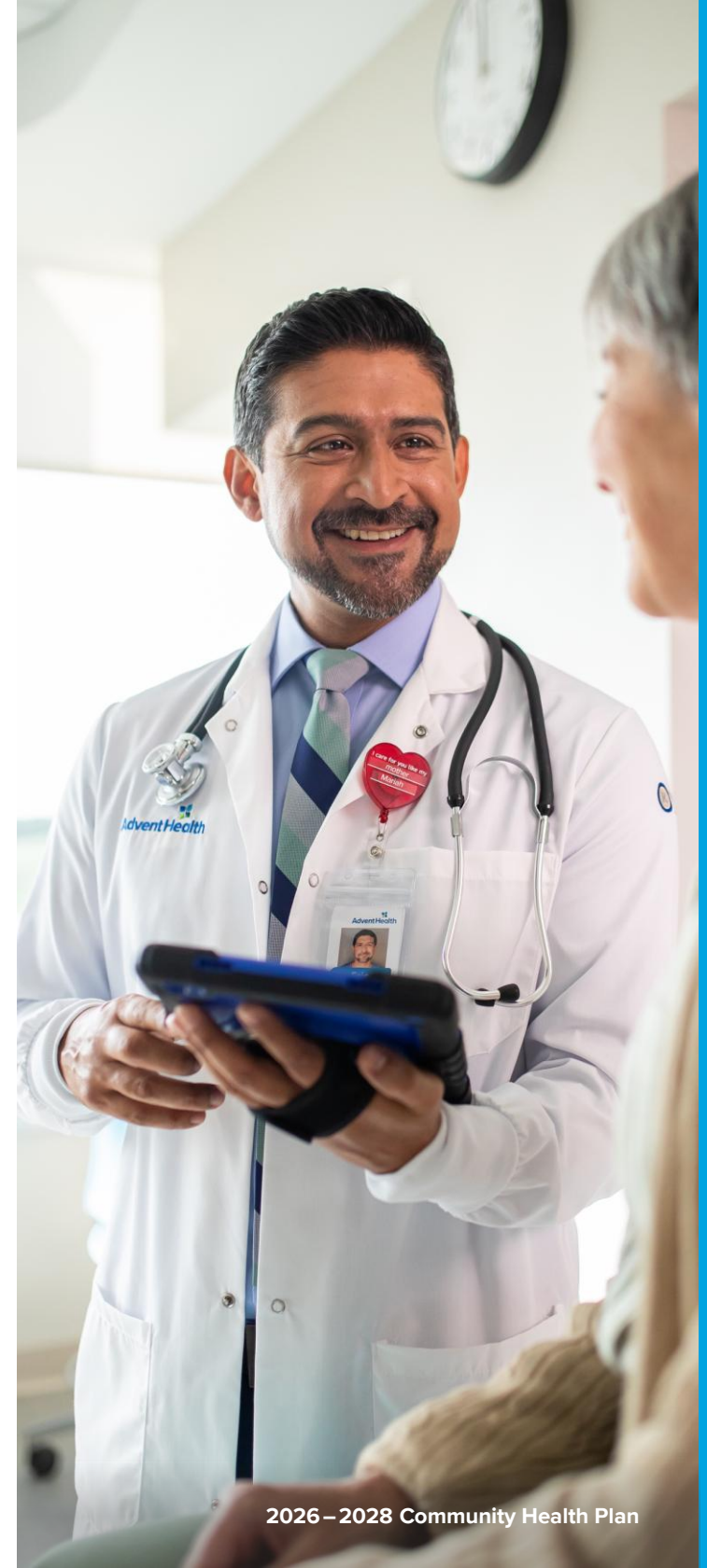


# About AdventHealth

**AdventHealth Connerton is part of AdventHealth. With a sacred mission of Extending the Healing Ministry of Christ, AdventHealth strives to heal and restore the body, mind and spirit through our connected system of care. More than 100,000 talented and compassionate team members serve over 8 million patients annually. From physician practices, hospitals and outpatient clinics to skilled nursing facilities, home health agencies and hospice centers, AdventHealth provides individualized, whole-person care at more than 50 hospital campuses and hundreds of care sites throughout nine states. Committed to your care today and tomorrow, AdventHealth is investing in new technologies, research and the brightest minds to redefine wellness, advance medicine and create healthier communities.**

In a 2020 study by Stanford University, physicians and researchers from AdventHealth were featured in the ranking of the world's top 2% of scientists. These critical thinkers are shaping the future of health care. Amwell, a national telehealth leader, named AdventHealth the winner of its Innovation Integration Award. This telemedicine accreditation recognizes organizations that have identified connection points within digital health care to improve clinical outcomes and user experiences. AdventHealth was recognized for its innovative digital front door strategy, which is making it possible for patients to seamlessly navigate their health care journey. From checking health documentation and paying bills to conducting a virtual urgent care visit with a provider, we're making health care easier — creating pathways to holistic care no matter where your health journey starts.

AdventHealth is also an award-winning workplace aiming to promote personal, professional and spiritual growth with its team culture. Recognized by Becker's Hospital Review on its "150 Top Places to Work in Healthcare" several years in a row, this recognition is given annually to health care organizations that promote workplace diversity, employee engagement and professional growth. In 2024, the organization was named by Newsweek as one of the Greatest Workplaces for Diversity and a Most Trustworthy Company in America.



# About AdventHealth Connerton

AdventHealth Connerton is a 77-bed specialty hospital that provides extended hospital stays for patients with medically complex conditions. It offers private rooms, critical care units, brain injury rehabilitation, a VapoTherm Center and more. The 70,000-squarefoot, one-story hospital features all private rooms, an operating room for minor inpatient procedures, a chapel, an inner courtyard and a dining area — all specially designed for an extended hospital stay. Built on a beautiful 38-acre property in Pasco County, AdventHealth Connerton offers many opportunities to enjoy the outdoors, including in our beautiful garden patio. To learn more about the hospital's programs and services, visit [AdventHealthConnerton.com](http://AdventHealthConnerton.com).



# Priorities Addressed



# Mental Health

Mental health, including behavioral health and substance misuse, were identified as top health needs from the secondary data, community survey and focus groups. In the survey, 66.9% of respondents ranked mental health as the most pressing health issue and 36.3% of survey respondents reported being diagnosed with depression or anxiety. Focus group participants cited a need for increased affordable mental health programming and services. Secondary data showed an increased trend in the percentage of middle school (28.5%) and high-school (48.3%) students who reported using any alcohol or illicit drugs in their lifetime. Drug overdose deaths have increased since the last prioritization cycle at a rate of 55.2 per 100,000 people in Pasco County in 2023. Adverse Childhood Experiences (ACEs) are potentially traumatic events occurring before the age of 18 that may include topics such as violence, abuse, substance use in the home, or safety issues in the home. According to the CDC, people with higher ACE scores have significantly increased risk for mental health issues, physical health and decreases in life opportunities such as education and career. In the survey, 20% of Pasco County residents reported an ACE score of 4 or more.

## Goal

**Reduce the impact of mental health and substance use disorders in Pasco County.**

## Activity

**Develop and expand continuous partnerships with the All Ways Center to improve access to sober living and recovery resources.**

## Output

- Number of people served through Recovery Coach Program
- Number of Recovery Coach services provided
- Number of interactions at center
- Percent of individualized care plan completions
- Amount of funding
- Number of team member hours donated

## Outcome

By December 31, 2028, at least 75% of participants in recovery will complete an individualized care plan through supported community partnerships.

### Hospital Contributions

- Cash donations
- Donation of team member time

### Community Partnership

- All Ways Center
- The Hope Shot
- Alliance for Healthy Communities

# Mental Health

## Goal

**Reduce the impact of mental health and substance use disorders in Pasco County.**

## Activity

**Establish partnerships with local organizations supporting access to mental health resources.**

## Output

- Number of people served
- Number of services provided
- Type of services provided
- Amount of funding
- Number of team member hours donated

## Outcome

By December 31, 2028, partnerships will be formalized with at least three organizations providing mental health resources.

## Hospital Contributions

- Cash donations
- Donation of team member time

## Community Partnership

- National Alliance on Mental Illness (NAMI)
- Metropolitan Ministries
- Non-profit organizations providing mental health resources to Pasco County residents

# Economic Stability

Economic stability impacts an individual’s physical and mental health. In the Hospital’s community, 43.4% of residents are housing cost burdened, or paying over 30% of their income to housing costs. In Pasco County, 11.1% of residents are living below the federal poverty level and 37% fall into the ALICE (Asset Limited, Income Constrained, Employed) household category. ALICE households are those earning above the federal poverty level but still struggling to afford necessities for optimal quality of life. In Pasco, 13.3% of residents are food insecure and Pasco survey respondents ranked access to low-cost, healthy food as the second most important factor to improve quality of life. The Collaborative chose this as a priority to address since economic stability impacts multiple aspects of health.

## Goal

**Enhance opportunities to foster economic vitality and resilience for all people in Pasco County.**

## Activity

**Support and expand the Pack-a-Sack program with One Community Now.**

## Output

- Number of youth served
- Number of sites served
- Number of new sites served
- Number of meals provided
- Amount of funding
- Number of team member hours donated

## Outcome

By December 31, 2028, partner with local organizations to expand Pack-a-Sack program for at least one new school site in Pasco County.

## Hospital Contributions

- Cash donations
- Donation of team member time
- Donation of supplies
- Fresh produce donations

## Community Partnership

- One Community Now Pack-a-Sack program
- Dube’s Market and Bounty Bus
- Other community partners

# Economic Stability

## Goal

**Enhance opportunities to foster economic vitality and resilience for all people in Pasco County.**

## Activity

**Establish strategic partnerships with local non-profit organizations to address social determinants of health.**

## Output

- Number of people served
- Number of families served
- Number of services provided
- Number of partnerships
- Which social determinants being addressed
- Amount of funding
- Number of team member hours donated

## Outcome

By December 31, 2028, new partnerships and relationships will be formalized with at least three organizations providing economic self-sufficiency programs.

### Hospital Contributions

- Cash donations
- Board service
- Donation of team member time
- Collective impact goal setting with partner organizations

### Community Partnership

- Metropolitan Ministries
- UF/IFAS Pasco One Stop Shop
- Other community partners

# Health Care Access and Quality

Access to quality health care was ranked number one in the prioritization session amongst the other identified health needs affecting Pasco County. In the survey, 18.3% of respondents reported they were unable to get medical care when they needed it in the past 12 months. Top barriers noted in focus groups and on the survey include lack of providers, cost of care and inconvenient office hours/ inability to take time off work for an appointment. The rate of primary care providers in Pasco County is 1:968 which is performing worse than that of the state at 1:858. Pasco County has a rate of dental providers at 1:2,464 compared to Florida at 1:1,686. Inadequate health insurance coverage is one of the largest barriers to health care access and the unequal distribution of coverage contributes to disparities in health. The percentage of adults ages 19 – 64 that do not have health insurance coverage in Pasco County is 16.2%, lower than the state of Florida at 17.5%. Focusing on access to care will help align local efforts and resources to create targeted strategies to improve access for Pasco County residents.

## Goal

**Improve access to high-quality health care services for uninsured and underinsured population in Pasco County.**

## Activity

**Establish and develop continuous partnerships with Good Samaritan Health Clinic.**

## Output

- Number of unduplicated patients served
- Number of prescriptions funded
- Number of visits where patient indicated they would have used ED if not for the program
- Percent of visits where patient indicated they would have used ED if not for the program
- Amount of funding
- Number of team member hours donated

## Outcome

By December 31, 2028, provide at least 1,000 prescriptions to uninsured patients at Good Samaritan Health Clinic.

### Hospital Contributions

- Cash donations
- Donation of team member time

### Community Partnership

- Good Samaritan Health Clinic (free clinic)
- Other community partners and health care entities

# Healthcare Access and Quality

## Goal

**Improve access to high-quality health care services for uninsured and underinsured population in Pasco County.**

## Activity

**Establish partnerships with local organizations supporting access to health services.**

## Output

- Number of people served
- Number of services provided
- Type of services provided
- Number of partnerships
- Amount of funding
- Number of team member hours donated

## Outcome

By December 31, 2028, partnerships will be formalized with at least three organizations providing access to care for uninsured/underinsured patients.

## Hospital Contributions

- Cash donations
- Donation of team member time

## Community Partnership

- Premier Community HealthCare
- Florida Department of Health in Pasco County
- Non-profit organizations providing health care services to Pasco County residents

# Priorities Not Addressed



# Priorities Not Addressed

AdventHealth Connerton also identified the following health needs during the CHNA process. In reviewing the CHNA data, available resources and ability to impact, the Hospital determined these needs will not be addressed.

## Cancer

Cancer is the second leading cause of death in Pasco County and the death rate due to cancer is 154.8 per 100,000 population. However, the collaborative did not choose it as a priority to address and chose to address issues that could prevent cancer rates or potentially increase early detection, screenings and medical care through access to care. By addressing these other priorities, the Collaborative decided it can have a larger impact on overall health outcomes including cancer rates.

## Heart Disease and Stroke

Heart Disease and Stroke as a topic on its own did not come through as one of the top three issues to be addressed. In Pasco County, it is the leading cause of death and 33.3% of survey respondents were told by a medical provider that they have hypertension and/or heart disease. The Collaborative decided that addressing factors that affect heart disease, such as access to care and nutrition and healthy eating, would be a more effective strategy to help prevent heart disease and stroke and decrease risks of complications for those who already have these diagnoses. For this reason, this was not selected as a priority to address directly.

## Nutrition and Healthy Eating

In Pasco County, 34.4% of adults are obese, which is slightly higher than the state at 32.4%. Additionally, the food insecurity rate in Pasco County is 13.3% according to Feeding America's 2022 data. According to Feeding America, food insecurity is when people cannot access the food they need to live healthy and good quality lives. In Pasco County, 80% of survey respondents stated that they do not eat at least three servings of fruits and vegetables every day. The Collaborative chose not to focus on this priority as access to food and basic needs are encompassed in economic stability.

## Neighborhood and Built Environment

Pasco County has a projected population growth of 22% from 2020 to 2032. During the assessment, transportation was cited as a barrier to accessing care and this projected population growth could potentially further strain current public transportation systems. In Pasco County, 40.6% of survey respondents said there are not good sidewalks to safely walk in their neighborhood, and 4.8% of households do not own a vehicle. This can make transportation and accessing resources difficult. Poor access to transportation significantly limits access to health and health care, and while this is an issue, the Collaborative felt addressing other needs were more feasible.



**University Community Hospital, Inc. d/b/a  
AdventHealth Connerton**

CHP Approved by the Hospital Board on: February 26, 2026

For questions or comments please contact:  
[corp.communitybenefit@adventhealth.com](mailto:corp.communitybenefit@adventhealth.com)